

Form No. MGT-7**Annual Return (other than OPCs and Small Companies)**

[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

All fields marked in * are mandatory

Refer instruction kit for filing the form



Form language

☒ English ☐ Hindi**I REGISTRATION AND OTHER DETAILS**

i *Corporate Identity Number (CIN)

L35921TN1992PLC022845

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY)

01/04/2025

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY)

31/03/2026

(c) *Type of Annual filing

☒ Original☐ Revised

(d) SRN of MGT-7 filed earlier for the same financial years

iii

Particulars	As on filing date	As on the financial year end date
Name of the company	TVS MOTOR COMPANY LIMITED	TVS MOTOR COMPANY LIMITED
Registered office address	Chaitanya,No.12,KhaderNawazKhanRoad,Nungambak,kam,NA,Chennai,Chennai,Tamil Nadu,India,600006	Chaitanya,No.12,KhaderNawazKhanRoad,Nungambak,kam,NA,Chennai,Chennai,Tamil Nadu,India,600006
Latitude details	13.0608	13.0608
Longitude details	80.2487	80.2487

(a) *Photograph of the registered office of the Company showing external building and name prominently visible

Photograph Of the Registered Office.pdf

(b) *Permanent Account Number (PAN) of the company

AA*****2B

(c) *e-mail ID of the company

*****vasan.ks@tvsmotor.com

(d) *Telephone number with STD code

04*****15

(e) Website

www.tvsmotor.com

iv *Date of Incorporation (DD/MM/YYYY)

10/06/1992

v (a) *Class of Company (as on the financial year end date)

(Private company/Public Company/One Person Company)

Public company

(b) *Category of the Company (as on the financial year end date)

(Company limited by shares/Company limited by guarantee/Unlimited company)

Company limited by shares

(c) *Sub-category of the Company (as on the financial year end date)

(Indian Non-Government company/Union Government Company/State Government Company/
Guarantee and association company/Subsidiary of Foreign Company)

Non-government company

vi *Whether company is having share capital (as on the financial year end date)

☒ Yes

☐ No

vii (a) Whether shares listed on recognized Stock Exchange(s)

☒ Yes

☐ No

(b) Details of stock exchanges where shares are listed

S. No.	Stock Exchange Name	Code
1	National Stock Exchange (NSE)	A1024 - National Stock Exchange (NSE)
2	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)

viii Number of Registrar and Transfer Agent

1

CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent
U74900TN2015PTC101466	INTEGRATED REGISTRY MANAGEMENT SERVICES PRIVATE LIMITED	2nd Floor Kences Towers ,1 Ramakrishna Street North Usman Road T Nagar, NA, Chennai, Chennai, Tamil Nadu, India, 600017	INR000000544

ix * (a) Whether Annual General Meeting (AGM) held

☐ Yes

☒ No

(b) If yes, date of AGM (DD/MM/YYYY)

(c) Due date of AGM (DD/MM/YYYY)

30/09/2026

(d) Whether any extension for AGM granted

☐ Yes

☒ No

(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

Annual General Meeting is scheduled to be held on 22nd June 2026

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities

2

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	C	Manufacturing	29	Manufacture of motor vehicles, trailers and semi-trailers	99
2	K	Financial and insurance activities	66	Other financial activities	1

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given

26

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Joint Venture	% of shares held
1	L64200TN1962PLC004792		TVS HOLDINGS LIMITED	Holding	50.26
2	U50404TN2009PLC071075		TVS MOTOR SERVICES LIMITED	Subsidiary	100
3	U34100TN2021PLC148526		TVS ELECTRIC MOBILITY LIMITED	Subsidiary	100
4	U63040TZ2020PTC033680		DRIVEX MOBILITY PRIVATE LIMITED	Subsidiary	92.21
5	U65920KA2008PLC218369		TVS CREDIT SERVICES LIMITED	Subsidiary	80.76
6		34229984	TVS Motor Company Europe B.V., Amsterdam	Subsidiary	100

7		202401707W	TVS Motor Singapore Pte. Limited,Singapore	Subsidiary	100
8		DMCC199786	TVS Motor Company DMCC, Dubai	Subsidiary	100
9		C-24361HT.01.01	PT. TVS Motor Company Indonesia,Indonesia	Subsidiary	54
10	U65999TN2017PTC118296		HARITA ARC PRIVATE LIMITED	Subsidiary	0
11	U65923TN2017PTC118211		HARITA TWO WHEELER MALL PRIVATE LIMITED	Subsidiary	0
12	U65999TN2017PTC118512		TVS HOUSING FINANCE PRIVATE LIMITED	Subsidiary	0
13		12545195	The Norton Motorcycle Co. Limited,United Kingdom	Subsidiary	0
14		202114606H	TVS Digital Pte Limited, Singapore	Subsidiary	0
15		CHE-465.238.081	TVS EBike Company AG (Formerly known as Swiss E-Mobility Group (Holding) AG), Switzerland	Subsidiary	0
16		07176978	TVS EBike Company Limited,England (Formerly known as EBCO Limited)	Subsidiary	0
17		HRB 276752	TVS Motor GmbH, Germany (Formerly known as Celerity Motor GmbH)	Subsidiary	0
18		02859911204	Engines Engineering S.p.A, Italy	Subsidiary	0
19		HRB 31410	TVS EBike Company GmbH , Germany (Formerly known as Colag E-Mobility GmbH)	Subsidiary	0
20		FN 612472W	Swiss E-mobility group (sterreich)GmbH, Austria	Subsidiary	0

21		HRB 763865	EGO Movement, Stuttgart, GmbH, Germany	Subsidiary	0
22	U30911TN2025FTC183343		NORTON MOTORCYCLE PRIVATE LIMITED	Subsidiary	0
23		10016392	Norton USA LLC, USA	Subsidiary	0
24	U34102KA2015PTC084804		ULTRAVIOLETTE AUTOMOTIVE PRIVATE LIMITED	Associate	24.92
25		7564075	Predictronics Corporation, USA	Associate	0
26		HRB 5505	Kilwatt GmbH, Germany	Associate	0

IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	1000000000	475087114	475087114	475087114
Total amount of equity shares (in rupees)	1000000000.00	475087114.00	475087114.00	475087114.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Equity				
Number of equity shares	1000000000	475087114	475087114	475087114
Nominal value per share (in rupees)	1	1	1	1
Total amount of equity shares (in rupees)	1000000000.00	475087114.00	475087114.00	475087114.00

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	2000000000	1900348456	1900348456	1900348456
Total amount of preference shares (in rupees)	20000000000.00	19003484560.00	19003484560.00	19003484560.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Preference				
Number of preference shares	2000000000	1900348456	1900348456	1900348456
Nominal value per share (in rupees)	10	10	10	10
Total amount of preference shares (in rupees)	20000000000.00	19003484560.00	19003484560.00	19003484560.00

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						
At the beginning of the year	1520994	473566120	475087114.00	475087114	475087114	
Increase during the year	0.00	273485.00	273485.00	273485.00	273485.00	
i Public Issues	0	0	0.00	0	0	
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	
x Others, specify Demat of Shares	0	273485	273485.00	273485	273485	
Decrease during the year	273485.00	0.00	273485.00	273485.00	273485.00	
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify Demat of Shares	273485	0	273485.00	273485	273485	
At the end of the year	1247509.00	473839605.00	475087114.00	475087114.00	475087114.00	
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	
Increase during the year	0.00	1900348456.00	1900348456.00	19003484560.00	19003484560.00	
i Issues of shares	0	1900348456	1900348456.00	19003484560	19003484560	
ii Re-issue of forfeited shares	0	0	0.00	0	0	
iii Others, specify Not Applicable	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify	0	0	0.00	0	0	
Not Applicable						
At the end of the year	0.00	1900348456.00	1900348456.00	1900348456.00	1900348456.00	

ISIN of the equity shares of the company

INE494B01023

ii Details of stock split/consolidation during the year (for each class of shares)

0

Class of shares		
Before split / Consolidation		Number of shares
		Face value per share
After split / consolidation		Number of shares
		Face value per share

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☐ Nil

Number of transfers

110

Attachments:

1. Details of shares/Debentures Transfers

Transfer Details.xlsm

iv Debentures (Outstanding as at the end of financial year)
(a) Non-convertible debentures

*Number of classes

0

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)

Total			
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Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(b) Partly convertible debentures

*Number of classes

0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes

0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures				
Partly convertible debentures				
Fully convertible debentures				
Total				

v Securities (other than shares and debentures)

0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total	0.00		0.00		0.00

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover

363093289894.97

ii * Net worth of the Company

99366471429.66

VI SHARE HOLDING PATTERN

A Promoters

S. No	Category	Equity	Preference

		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	30000	0.01	120000	0.01
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	238782786	50.26	955131144	50.26
10	Others 	0	0.00	0	0.00
	Total	238812786.00	50.27	955251144.00	50.27

Total number of shareholders (promoters)

2

B Public/Other than promoters

S. No	Category	Equity	Preference
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		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	31916754	6.72	145089534	7.63
	(ii) Non-resident Indian (NRI)	1711466	0.36	21551589	1.13
	(iii) Foreign national (other than NRI)	3045	0.00	12180	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	13216	0.00	26296	0.00
3	Insurance companies	11569810	2.44	58261676	3.07
4	Banks	373897	0.08	311044	0.02
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	107212783	22.57	225325211	11.86
7	Mutual funds	68628008	14.45	400481049	21.07
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	2876931	0.61	55399509	2.92
10	Others	11968418	2.52	38639224	2.03
	Others				
	Total	236274328.00	49.75	945097312.00	49.73

Total number of shareholders (other than promoters)

334351

Total number of shareholders (Promoters + Public/Other than promoters)

334353.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	Category	
1	Individual - Female	59725
2	Individual - Male	141584
3	Individual - Transgender	4
4	Other than individuals	133040
	Total	334353.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company

999

Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares held	% of shares held
GOVERNMENT OF SINGAPORE	CITIBANK N.A. CUSTODY SERVICESFIFC- 9TH FLOOR, G BLOCKPLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI-400098	01/04/2026		5396713	1.14
VANGUARD TOTAL INTERNATIONAL STOCK INDEX FUND	JP MORGAN CHASE BANK N.A,INDIA SUB CUSTODY3RD FLR,JP MORGAN TOWER,OFF CST ROADKALINA, SANTACRUZ - EAST, MUMBAI-400098	01/04/2026		3434826	0.72
VANGUARD EMERGING MARKETS STOCK INDEX FUND, A SERIES OF VANGUARD INTERNATIONAL	JP MORGAN CHASE BANK N.A,INDIA SUB CUSTODY3RD FLR,JP MORGAN TOWER,OFF CST ROADKALINA, SANTACRUZ -EAST, MUMBAI-400098	01/04/2026		3233998	0.68
NEW WORLD FUND INC	JP MORGAN CHASE BANK N.A,INDIA SUB CUSTODY3RD FLR,JP MORGAN TOWER,OFF CST ROADKALINA, SANTACRUZ - EAST, MUMBAI-400098	01/04/2026		2830342	0.60
ISHARES CORE MSCI EMERGING MARKETS ETF	CITIBANK N.A. CUSTODY SERVICESFIFC- 9TH FLOOR, G BLOCKPLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI-400098	01/04/2026		2695491	0.57

KOTAK FUNDS - INDIA MIDCAP FUND	HSBC SECURITIES SERVICES11TH FLOOR, BLDG 3, NESCO - IT PARKNESCO COMPLEX, W.E. HIGHWAYGOREGAON (EAST), MUMBAI- 400063	01/04/2026		2430000	0.51
GOVERNMENT PENSION FUND GLOBAL	CITIBANK N.A. CUSTODY SERVICESFIFC- 9TH FLOOR, G BLOCKPLOT C- 54 AND C-55, BKCBANDRA - EAST, MUMBAI-400098	01/04/2026		2329738	0.49
TREE LINE ASIA MASTER FUND (SINGAPORE) PTE LTD	CITIBANK N.A. CUSTODY SERVICESFIFC- 9TH FLOOR, G BLOCKPLOT C- 54 AND C-55, BKCBANDRA - EAST, MUMBAI-400098	01/04/2026		2150000	0.45
ABU DHABI INVESTMENT AUTHORITY - MONSOON	JP MORGAN CHASE BANK N.A,INDIA SUB CUSTODY3RD FLR,JP MORGAN TOWER,OFF CST ROADKALINA, SANTACRUZ - EAST, MUMBAI-400098	01/04/2026		1922312	0.40
VANGUARD FIDUCIARY TRUST COMPANY INSTITUTIONAL TOTAL INTERNATIONAL STOCK MARKET	JP MORGAN CHASE BANK N.A,INDIA SUB CUSTODY3RD FLR,JP MORGAN TOWER,OFF CST ROADKALINA, SANTACRUZ - EAST, MUMBAI-400098	01/04/2026		1719558	0.36
BNP PARIBAS FINANCIAL MARKETS - ODI	BNP PARIBAS HOUSE1 NORTH AVENUE, MAKER MAXITYBANDRA KURLA COMPLEX, BANDRA EASTMUMBAI-400051	01/04/2026		1656491	0.35
GOLDMAN SACHS FUNDS - GOLDMAN SACHS INDIA EQUITY PORTFOLIO	DEUTSCHE BANK AG, DB HOUSEHAZARIMAL SOMANI MARG,P.O.BOX NO. 1142, FORTMUMBAI- 400001	01/04/2026		1642519	0.35
MORGAN STANLEY ASIA (SINGAPORE) PTE. - ODI	CITIBANK N.A. CUSTODY SERVICESFIFC- 9TH FLOOR, G BLOCKPLOT C- 54 AND C-55, BKCBANDRA - EAST, MUMBAI-400098	01/04/2026		1289530	0.27

ISHARES MSCI INDIA ETF	CITIBANK N.A. CUSTODY SERVICESFIFC- 9TH FLOOR, G BLOCKPLOT C- 54 AND C-55, BKCBANDRA - EAST, MUMBAI-400098	01/04/2026		1254940	0.26
EUPAC FUND	JP MORGAN CHASE BANK N.A,INDIA SUB CUSTODY3RD FLR,JP MORGAN TOWER,OFF CST ROADKALINA, SANTACRUZ - EAST, MUMBAI-400098	01/04/2026		1245409	0.26
KUWAIT INVESTMENT AUTHORITY FUND 601	CITIBANK N.A. CUSTODY SERVICESFIFC- 9TH FLOOR, G BLOCKPLOT C- 54 AND C-55, BKCBANDRA - EAST, MUMBAI-400098	01/04/2026		1240249	0.26
EMERGING MARKETS EQUITY INDEX MASTER FUND	JP MORGAN CHASE BANK N.A,INDIA SUB CUSTODY3RD FLR,JP MORGAN TOWER,OFF CST ROADKALINA, SANTACRUZ - EAST, MUMBAI-400098	01/04/2026		1022130	0.22
EASTSPRING INVESTMENTS INDIA FUND	HSBC SECURITIES SERVICES11TH FLR, BLDG NO.3, NESCO - IT PARKNESCO COMPLEX, W E HIGHWAYGOREGAON EAST, MUMBAI-400063	01/04/2026		985575	0.21
MONETARY AUTHORITY OF SINGAPORE	CITIBANK N.A. CUSTODY SERVICESFIFC- 9TH FLOOR, G BLOCKPLOT C- 54 AND C-55, BKCBANDRA - EAST, MUMBAI-400098	01/04/2026		956412	0.20
STATE STREET DAILY MSCI EMERGING MARKETS INDEX NON - LENDING FUND	HSBC SECURITIES SERVICES 11TH FLOORBLDG 3 NESCO IT PARK NESCO COMPLEXW E HIGHWAY GOREGAON EASTMUMBAI-400063	01/04/2026		931336	0.20
PEOPLE'S BANK OF CHINA	DEUTSCHE BANK AG, DB HOUSEHAZARIMAL SOMANI MARG,P.O.BOX NO. 1142, FORT MUMBAI- 400001	01/04/2026		888903	0.19

ISHARES IV PUBLIC LIMITED COMPANY- ISHARES MSCI INDIA UCITS ETF	CITIBANK N.A. CUSTODY SERVICESFIFC- 9TH FLOOR, G BLOCKPLOT C- 54 AND C-55, BKCBANDRA - EAST, MUMBAI-400098	01/04/2026		870456	0.18
BOFA SECURITIES EUROPE SA - ODI	CITIBANK N.A. CUSTODY SERVICESFIFC- 9TH FLOOR, G BLOCKPLOT C- 54 AND C-55, BKCBANDRA - EAST, MUMBAI-400098	01/04/2026		857205	0.18
FIDELITY SALEM STREET TRUST FIDELITY SAI EMERGING MARKETS LOW VOLATILITY INDEX F	CITIBANK N.A. CUSTODY SERVICESFIFC- 9TH FLOOR, G BLOCKPLOT C- 54 AND C-55, BKCBANDRA - EAST, MUMBAI-400098	01/04/2026		807593	0.17
CAPITAL GROUP GLOBAL EQUITY FUND (CANADA)	DEUTSCHE BANK AGDB HOUSE, HAZARIMAL SOMANI MARGPOST BOX NO. 1142, FORTMUMBAI-400001	01/04/2026		805648	0.17

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS

[Details of Promoters, Members (other than promoters), Debenture holders]

Details	At the beginning of the year	At the end of the year
Promoters	2	2
Members (other than promoters)	310471	334351
Debenture holders	1	1

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A Composition of Board of Directors

Category	Number of directors at the beginning of the year		Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	2	0	2	0	0	0
B Non-Promoter	1	5	1	4	0.04	0.00

i Non-Independent	1	1	1	0	0.04	0
ii Independent	0	4	0	4	0	0
C Nominee Directors representing	0	0	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	0	0	0	0	0
Total	3	5	3	4	0.04	0.00

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date

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B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity shares held	Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)
SUDARSHAN VENU	03601690	Managing Director	0	
VENU SRINIVASAN	00051523	Managing Director	0	
KUNNATH NARAYANAN RADHAKRISHNAN	02599393	Whole-time director	207198	
SHAILESH VISHNUBHAI HARIBHAKTI	00007347	Director	1500	
VIJAY SANKAR	00007875	Director	0	
BALASUBRAMANYAM SRIRAM	02993708	Director	0	
KALPANA VASANTRAI UNADKAT	02490816	Director	0	
KUPPUSAMY IYENGAR GOPALADESIKAN	AAJPG2566J	CFO	49220	
KELLIYA SUBRAMANIAN SRINIVASAN	ASDPS0641N	Company Secretary	0	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year

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Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
RALF DIETER SPETH	03318908	Director	22/08/2025	Cessation
SUDARSHAN VENU	03601690	Managing Director	25/08/2025	Change in designation
DEEPALI PANT JOSHI	07139051	Director	06/11/2025	Cessation
KALPANA VASANTRAI UNADKAT	02490816	Additional Director	15/12/2025	Appointment
KALPANA VASANTRAI UNADKAT	02490816	Director	22/01/2026	Change in designation

IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held

2

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
NCLT convened Meeting of Equity Shareholders	12/04/2025	310428	60	50.57
Annual General Meeting	22/08/2025	307486	95	50.57

B BOARD MEETINGS

*Number of meetings held

8

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	28/04/2025	8	7	87.50
2	05/06/2025	8	7	87.50

3	31/07/2025	8	8	100.00
4	25/08/2025	7	5	71.43
5	28/10/2025	7	7	100.00
6	15/12/2025	7	7	100.00
7	28/01/2026	7	7	100.00
8	24/03/2026	7	6	85.71

C COMMITTEE MEETINGS

Number of meetings held

18

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance
1	Audit Committee	25/04/2025	3	3	100.00
2	Audit Committee	29/07/2025	3	3	100.00
3	Audit Committee	24/10/2025	3	3	100.00
4	Audit Committee	14/01/2026	3	3	100.00
5	Audit Committee	24/03/2026	3	3	100.00
6	Nomination and Remuneration Committee	28/04/2025	3	2	66.67
7	Nomination and Remuneration Committee	15/12/2025	2	2	100.00
8	Corporate Social Responsibility Committee	28/04/2025	3	3	100.00
9	Stakeholders Relationship Committee	28/10/2025	3	3	100.00
10	Risk Management Committee	25/04/2025	4	3	75.00
11	Risk Management Committee	12/11/2025	4	3	75.00
12	Independent Directors Meeting	03/03/2026	4	4	100.00

13	Administrative Committee	24/04/2025	2	2	100.00
14	Administrative Committee	31/07/2025	2	2	100.00
15	Administrative Committee	11/09/2025	2	2	100.00
16	Administrative Committee	28/10/2025	2	2	100.00
17	Administrative Committee	28/01/2026	2	2	100.00
18	Administrative Committee	24/03/2026	2	2	100.00

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings			Committee Meetings			Whether attended AGM held on
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	
								 (Y/N/NA)
1	SUDARSHAN VENU	8	8	100.00	4	2	50.00	Not applicable
2	venu srinivasan	8	7	87.50	2	2	100.00	Not applicable
3	KUNNATH NARAYANAN RADHAKRISHNAN	8	8	100.00	7	7	100.00	Not applicable
4	SHAILESH VISHNUBHAI HARIBHAKTI	8	8	100.00	5	5	100.00	Not applicable
5	VIJAY SANKAR	8	6	75.00	3	3	100.00	Not applicable
6	BALASUBRAMANYAM SRIRAM	8	6	75.00	4	3	75.00	Not applicable
7	KALPANA VASANTRAI UNADKAT	3	3	100.00	2	2	100.00	Not applicable

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered

3

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	SUDARSHAN VENU	Managing director	100000000	543500000	0	0	643500000.00
2	VENU SRINIVASAN	Managing director	19992963	10000000	0	0	29992963.00
3	KUNNATH NARAYANANRADH AKRISHNAN	Whole-time director	61909986	229000000	0	0	290909986.00
	Total		181902949.00	782500000.00	0.00	0.00	964402949.00

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered

2

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	KUPPUSAMY IYENGAR GOPALADESIKAN	CFO	77805940	0	0	0	77805940.00
2	KELLIYA SUBRAMANIANSRI NIVASAN	Company Secretary	7541011	0	0	0	7541011.00
	Total		85346951.00	0.00	0.00	0.00	85346951.00

C *Number of other directors whose remuneration details to be entered

6

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	SHAILESH VISHNUBHAI HARIBHAKTI	Director	0	6120000	0	520000	6640000.00
2	VIJAY SANKAR	Director	0	5960000	0	360000	6320000.00
3	BALASUBRAMANYA M SRIRAM	Director	0	5700000	0	600000	6300000.00
4	KALPANA VASANTRAI UNADKAT	Director	0	1817534	0	200000	2017534.00
5	DEEPALI PANT JOSHI	Director	0	3736986	0	400000	4136986.00
6	RALF DIETER SPETH	Director	0	0	0	120000	120000.00
	Total		0.00	23334520.00	0.00	2200000.00	25534520.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year

☒ Yes

☐ No

B If No, give reasons/observations

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/
DIRECTORS/OFFICERS

☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

B *DETAILS OF COMPOUNDING OF OFFENCES

☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder

334351

XIV Attachments

(a) List of share holders, debenture holders

Details of Shareholder or
Debenture holder.xlsm

(b) Optional Attachment(s), if any

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

- (a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
- (b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
- (c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
- (d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of

TVS MOTOR COMPANY
LIMITED

as required to be

maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on

(DD/MM/YYYY) 31/03/2026

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:

A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.

B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:

- 1 its status under the Act;
- 2 maintenance of registers/records & making entries therein within the time prescribed therefor;
- 3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities within/beyond the prescribed time;
- 4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
- 5 closure of Register of Members / Security holders, as the case may be.
- 6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
- 7 contracts/arrangements with related parties as specified in section 188 of the Act;
- 8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
- 9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
- 10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;
- 11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;
- 12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
- 13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
- 14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;

- 15 acceptance/ renewal/ repayment of deposits;
16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act ;
18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

Name

K Sriram

Date (DD/MM/YYYY)

24/06/2026

Place

Chennai

Whether associate or fellow:

☐ Associate

☒ Fellow

Certificate of practice number

2*1*

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person

ASDPS0641N

*(b) Name of the Designated Person

KELLIYA SUBRAMANIAN
SRINIVASAN

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* 1090 dated* (DD/MM/YYYY) 21/03/2009 to sign this form and declare that all the requirements of Companies Act, 2013

and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:

- 1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.
- 2 All the required attachments have been completely and legibly attached to this form.

*To be digitally signed by

*Designation

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))

Director

*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator

0*6*1*9*

***To be digitally signed by**

☒ Company Secretary ☐ Company secretary in practice

***Whether associate or fellow:**

☒ Associate ☐ Fellow

Membership number

1*8*1

Certificate of practice number

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)

AC4156792

eForm filing date (DD/MM/YYYY)

24/06/2026

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company