

TVS MOTOR COMPANY LIMITED

CIN: L35921TN1992PLC022845

Registered Office and Corporate Office : "Chaitanya", No.12, Khader Nawaz Khan Road, Nungambakkam, Chennai - 600 006. Tel: 044-2833 2115

Email: contactus@tvsmotor.com | Website: www.tvsmotor.com

STATUTORY ADVERTISEMENT ISSUED IN COMPLIANCE OF PART-II PARA 5 OF MASTER CIRCULAR SEBI/HO/CFD/POD-2/P/CIR/2023/93 DATED JUNE 20, 2023, READ WITH ANNEXURE-XII-A, PART II, PARA 1 OF MASTER CIRCULAR SEBI/HO/DDHS/DDHS-POD-1/P/CIR/2025/0000000103 DATED JULY 11, 2025 PURSUANT TO GRANT OF RELAXATION BY SECURITIES AND EXCHANGE BOARD OF INDIA (SEBI) VIDE THEIR LETTER NO. HO/49/12/16(4)2026-CFD-RAC-DCR1 DATED FEBRUARY 9, 2026 FROM THE APPLICABILITY OF THE RULE 19(2)(b) OF THE SECURITIES CONTRACT (REGULATIONS) RULES, 1957.

SCHEME OF ARRANGEMENT BETWEEN TVS MOTOR COMPANY LIMITED AND ITS SHAREHOLDERS

This is reference to the Scheme of Arrangement between TVS Motor Company Limited ("Company") and its shareholders approved under sections 230 to 232 and other applicable provisions of the Companies Act, 2013 ("Scheme"). The Scheme was sanctioned by the Hon'ble National Company Law Tribunal, Chennai ("NCLT") vide order dated July 31, 2025 ("NCLT Order").

The Scheme is divided into III parts, which broadly provides as follows: (i) Part I deals with definitions, share capital and date of taking effect and implementation of the Scheme; (ii) Part II deals with issue of Preference Shares by way of bonus; and (iii) Part III deals with general terms and conditions that would be applicable to the Scheme.

The Company filed the NCLT Order in e-Form INC 28 on August 12, 2025, with the Registrar of Companies, Chennai and the Scheme became effective from August 12, 2025. For more details, Scheme is available on website of the Company at www.tvsmotor.com.

Accordingly, in order to implement Part II of the Scheme, the Scheme Implementation Committee of the Board of Directors of the Company on September 01, 2025 has allotted 190,03,48,456 Cumulative Non-Convertible Redeemable Preference Shares ("NCRPS" / "Preference Shares"), as per the ratio prescribed in the Scheme i.e.,4 NCRPS of face value of INR 10 each fully paid up, to each equity shareholder of the Company holding every 1 equity share of INR 10 each fully paid up, whose name is recorded in the register of members of the Company and/or the records of the depository(ies) as equity shareholder of the Company as on Record Date, i.e., August 25, 2025, by way of bonus issue. The NCRPS will be carrying coupon of 6% per annum and were allotted on September 01, 2025 ("Allotment Date"). The NCRPS will be redeemed at par value of ₹ 10 each on the date falling 12 months from the Allotment Date, i.e. September 01, 2025. The NCRPS are proposed to be listed at National Stock Exchange of India Limited ("NSE") and BSE Limited ("BSE" together with NSE referred to as "Stock Exchanges").

The Company has made applications to Stock Exchanges for listing and trading of NCRPS and has received In-Principle approval for listing of NCRPS at NSE and BSE vide their letter no. NSE/LIST/50825 dated November 21, 2025, and letter no. DCS/AMAL/BW/IP/3919/2025-26 dated November 20, 2025, respectively. Further the Company has received exemption letter dated February 9, 2026 from Securities Exchange Board of India ("SEBI") Under Rule 19 (7) of Securities and Contracts (Regulation) Rules 1957 ("SCRR") granting relaxation from provisions of Rule 19 (2) (b) of SCRR.

DISCLOSURES IN COMPLIANCE WITH PART-II PARA 5 OF MASTER CIRCULAR SEBI/HO/CFD/POD-2/P/CIR/2023/93 DATED JUNE 20, 2023, READ WITH ANNEXURE-XII-A, PART II, PARA 1 OF MASTER CIRCULAR SEBI/HO/DDHS/DDHS-POD-1/P/CIR/2025/0000000103 DATED JULY 11, 2025 PURSUANT TO GRANT OF RELAXATION BY SECURITIES AND EXCHANGE BOARD OF INDIA (SEBI) VIDE THEIR LETTER NO. HO/49/12/16(4)2026-CFD-RAC-DCR1 DATED FEBRUARY 9, 2026 FROM THE APPLICABILITY OF THE RULE 19(2)(b) OF THE SECURITIES CONTRACT (REGULATIONS) RULES, 1957:

a. Name of the Company: TVS Motor Company Limited

b. Address of Registered Office and Corporate Office of Company: Chaitanya, No.12, Khader Nawaz Khan Road, Nungambakkam, Chennai - 600006, Tamil Nadu, India.

c. Details of change of name and/or object clause:

(i) Below are the details of changes in name of the Company :

| S.No. | Date | Event/ Change | Name after Change | Remarks |
|-------|-------------------|--|---|--|
| 1. | June 10, 1992 | Incorporation as a private limited company under the Companies Act, 1956 | Sundaram Auto Engineers (India) Private Limited | Certificate of Incorporation issued by ROC, Chennai on June 10, 1992 |
| 2. | September 4, 1995 | Conversion from private limited to public limited company | Sundaram Auto Engineers (India) Limited | Word "Private" deleted from the name |
| 3. | April 25, 2000 | Change of name | TVS Suzuki Limited | — |
| 4. | November 7, 2001 | Change of name | TVS Motor Company Limited | Present name of the Company |

(ii) Below are the details of changes in object clause of the Company :

| Year | Changes in object clause |
|------|---|
| 2000 | <p>A. The main objects to be pursued by the Company on its incorporation are:-</p> <p>To carry on the business of retail and wholesale dealers in petrol, diesel, gas and oil agents, garage proprietors, repairers, cleaners and storers of taxicab, omni bus, auto-rickshaw, motor car, lorry, and other public or private motor vehicles and omni bus, motor car, lorry, motor-cycle, scooter, scooterette, moped or other vehicle repairers, garage builders, dealers in automotive components and accessories of all kinds and automobile engines.</p> <p>To carry on the business of electricians, electrical engineers, electrical contractors and repairers of all electronic equipment used on all types of applications, and manufacturers of all kinds of electrical machinery and electrical apparatus for any purpose whatsoever.</p> <p>To carry on the business of founders of ferrous and non-ferrous metals, sheet-metal work, press shop apparatus, welding engineers, refrigerator and air conditioning and environmental control system engineers.</p> <p><i>(Inserted vide special resolution passed at the extra-ordinary general meeting of the Company held on 24th April 2000)</i></p> <p>B. The objects incidental or ancillary to the attainment of the main objects are:-</p> <p>Subject to the provisions of the Companies Act, 1956, to provide for the welfare of the directors, Trustees and Employees or Ex-Directors, Ex-Trustees or Ex-Employees of the Company and the wives, widows and families or the dependants or connections of such persons, by building or contributing to the building of houses, dwellings, by grants of money, pensions, gratuities, allowances, bonuses or other payments, or by creating and from time to time subscribing or contributing to provident and other associations, institutions, funds or trusts and by providing or subscribing or contributing towards places of instruction and recreation or hospitals and dispensaries, medical and other attendance and other assistance as the Company shall think fit and to subscribe or contribute or otherwise assist or to guarantee money to charitable, benevolent, religious, scientific, national or allied institutions, bodies and objects which shall have moral or other claims to the support or aid by the Company either by reason of locality of operation or public and general utility but not for political purposes.</p> <p><i>(The words "or otherwise" after the words "general utility" be replaced with the words "but not for political purposes" vide special resolution passed at the extra-ordinary general meeting held on 24th April 2000).</i></p> <p>Other Objects of the Company not included in (A) and (B) are:</p> <p>1. (i) To carry on and undertake the businesses of trading, hire purchase and leasing company and to finance lease/hire purchase operations of all kinds either singly/jointly/or on a syndication/ consortium/participate on lease basis including import leasing, hire purchase, cross border leasing, hire purchase, lease / hire purchase funding, lease / hire management, provide venture capital, vendor plans, purchasing, selling, hiring or letting on hire, all kinds of plant and machinery and equipment that the company may think fit and to assist in financing of all and every kind and description of hire purchase or deferred payment or similar transactions and to subsidise, finance or assist in subsidising or financing the sale or maintenance of any goods, articles or commodities of all and every kind and description upon any terms whatsoever and to purchase or otherwise deal in all forms of immovable and movable property including land and buildings, plant and machinery, equipment , ship, aircraft, automobiles including two wheelers and three wheelers, tractors, tillers, threshers, dryers, motor vehicles of all kinds, engines, generators, computer software and hardware, all types and kinds of appliances, domestic or otherwise, computers and all consumer, commercial and industrial items and to lease or otherwise deal with them in any manner whatsoever including resale thereof , regardless of whether the property purchased and leased be new and I or used.</p> <p>(ii) To undertake and carry on all operations and transactions in regard to business of any kind in the same way as an individual capitalist may lawfully undertake and carry out and, in particular, the financing of hire purchase contracts relating to property or assets of any description, either fixed or movable, such as houses, lands, vehicles and government bonds.</p> <p>(iii) To carry on the businesses of finance, foreign exchange, investment company and an investment trust company and to invest in and / or finance and / or promote and / or establish in its own name or as a holding company, or by entering into partnership with others, investment companies, finance companies and brokerage houses, borrow and raise monies to underwrite, sub-underwrite, to invest in, to acquire and hold, sell, buy or otherwise deal in shares, debentures, debenture stocks, bonds, units, obligations and securities issued or guaranteed by Indian or Foreign Governments, States, Dominions, Sovereigns, Municipalities, or Public Authorities or bodies and share stocks, debentures, debenture stocks, bonds, obligations and securities issued and guaranteed by any company, corporation, society, firm or person whether incorporated or established in India or elsewhere but not to do the business of banking as defined in the Banking Regulation Act, 1949.</p> <p>(iv) To carry on the business of bill discounting, hundi discounting, cheque discounting and discounting of any other type of negotiable instruments and other type of instruments, to purchase, accept, assign debts and to carry on the business of accepting, co-accepting of negotiable instruments and related activities.</p> <p>(v) To undertake and execute or constitute any trust and to subscribe and act as and to undertake and carry on the office or offices and duties of trustees, custodian trustees, executors, administrators, liquidators, receivers, treasurers, attorneys, nominees and agents and to manage the funds of all kinds of trusts and to render periodic advice on investments, finance, taxation and to invest these funds from time to time in various forms including shares, term loans, debentures etc. and carry on custodial services and as a custodian to send on behalf of clients, the securities for registration of transfers, collect dividends and other returns/incomes and to carry on all other functions as are normally carried on by custodians and to safekeep the securities etc.</p> <p>(vi) To give advice on or to offer, give, take, circulate and/or otherwise organise, accept or implement, any take-overs, mergers, demergers, amalgamation or acquisitions or schemes for diversification, rehabilitation or restructuring of any business, concern, undertaking, company, body corporate, partnership or other firm or any association of persons, whether incorporated or not, by acquisition of shares or assets and liabilities and whether as a going concern or as a part of the concern or otherwise as may be required, having regard to business exigencies, and to promote or procure the incorporation, formation or setting up of any concern or undertaking whether as Company, body corporate, partnership or any other association of persons for engaging in any industrial, commercial or business activities.</p> <p>(vii) To carry on the business of money changers and to deal in foreign exchange in cash, traveller's cheques or in any other form.</p> <p>(viii) To undertake trading dealing in foreign exchange in all markets both domestic and international and to conduct any other activities related to these markets.</p> <p><i>(Clause 1 was amended vide special resolution passed at the extra-ordinary general meeting of the Company held on 24th April 2000).</i></p> |

14. (i) To carry on the business of an investment company and for that purpose to invest in, acquire any shares, stocks, debentures, debenture-stock, bonds, obligations or securities by original subscription, participation in syndicates, tender, purchase, exchange or otherwise and to subscribe for the same whether or not fully paid up, either conditionally or otherwise, to guarantee the subscription thereof and to exercise and enforce all rights and powers conferred by or incidental to the ownership thereof and to advance, deposit or lend money against securities and properties to or with any company, body corporate, firm, person or association or without security and on such terms as may be determined from time to time.

(ii) To accept gift of properties movable or immovable and to deal with such properties in any manner as may seem expedient.

(iii) To act as technical advisors or consultants, investment advisors, financial consultants, management consultants, market surveyors and provide advice, services and consultancy in various fields, such as, general, administrative, commercial, financial, legal, economic, labour, industrial, public relations, scientific, technical, direct and indirect taxation and other levies, statistical, accountancy, quality control, inventory control, data processing, human behaviour, portfolio management, and / or to offer such services or technical know-how and / or management services to any company, body corporate, firm or person or persons and also all merchant banking activities and organising collections and repayment of public deposits to various corporate bodies.

(Clause 14 amended vide special resolution passed at the extra-ordinary general meeting of the Company held on 24th April 2000).

All other object clauses of the Memorandum of Association were renumbered vide special resolution passed at the extra-ordinary general meeting of the Company held on 24th April 2000

d. Capital structure - pre and post Scheme:

| Pre-Scheme: | | |
|---|---------------------|--|
| Particulars | Amount (in ₹) | |
| Authorised Share Capital | | |
| 50,00,00,000 Equity Shares of face value of ₹1 each | 50,00,00,000 | |
| Total Authorised Share Capital | 50,00,00,000 | |
| Issued, Subscribed and paid-up share capital | | |
| 47,50,87,114 Equity Shares of face value of ₹1 each | 47,50,87,114 | |
| Total | 47,50,87,114 | |

The post-scheme share capital of our Company is set forth below:

| Post-Scheme: | | |
|--|-----------------------|--|
| Particulars | Amount (in ₹) | |
| Authorised Share Capital | | |
| 50,00,00,000 Equity Shares of face value of ₹1 each | 50,00,00,000 | |
| 200,00,00,000 Cumulative Non-Convertible Redeemable Preference Shares of face value of ₹ 10 each | 2000,00,00,000 | |
| Total Authorised Share Capital | 2050,00,00,000 | |
| Issued, Subscribed and paid-up share capital | | |
| 47,50,87,114 Equity Shares of face value of ₹ 1 each | 47,50,87,114 | |
| 190,03,48,456 Cumulative Non-Convertible Redeemable Preference Shares of ₹ 10 each | 1900,34,84,560 | |
| Total | 1947,85,71,674 | |

e. Shareholding pattern giving details of its promoter group shareholding, group companies – pre and post Scheme and debt structure – pre and post Scheme:

(i) Details of pre and post Scheme **EQUITY** shareholding pattern of the Company based on shareholding of the Company as on August 25, 2025, i.e., Record Date under the Scheme:

| Sr. No. | Description | Pre-Scheme | | Post-Scheme* | |
|--|------------------|-------------------------|---------------|-------------------------|---------------|
| | | Number of equity shares | % | Number of equity shares | % |
| (A) Shareholding of Promoter and Promoter Group | | | | | |
| 1 | Indian | | | | |
| a | Promoter | 23,87,82,786 | 50.26 | 23,87,82,786 | 50.26 |
| b | Promoter Group | 30,000 | 0.01 | 30,000 | 0.01 |
| 2 | Foreign | - | - | - | - |
| Total shareholding of Promoter and Promoter Group (A)=A(1) + A(2) | | 23,88,12,786 | 50.27 | 23,88,12,786 | 50.27 |
| (B) Public shareholding | | | | | |
| 1 | Institutions | 19,58,24,160 | 41.22 | 19,58,24,160 | 41.22 |
| 2 | Non-Institutions | 3,99,72,141 | 8.41 | 3,99,72,141 | 8.41 |
| Total (B)=B(1) + B(2) | | 23,57,96,301 | 49.63 | 23,57,96,301 | 49.63 |
| (C) Shares held by custodians and against which DRs have been issued / Non Promoter- Non Public shareholder | | | | | |
| | ESOP Trust | 4,78,027 | 0.10 | 4,78,027 | 0.10 |
| Total (C) | | 4,78,027 | 0.10 | 4,78,027 | 0.10 |
| Grand Total (A) + (B) + (C) | | 47,50,87,114 | 100.00 | 47,50,87,114 | 100.00 |

*There has been no change in the Equity shareholding of the Company pursuant to the Scheme.

(ii) Details of pre and post Scheme **PREFERENCE** shareholding pattern of the Company based on shareholding of the Company as on August 25, 2025, i.e., Record Date under the Scheme:

| Sr. No. | Description | Pre-Scheme | | Post-Scheme# | |
|--|------------------|-------------------------|---|-------------------------|---------------|
| | | Number of equity shares | % | Number of equity shares | % |
| (A) Shareholding of Promoter and Promoter Group | | | | | |
| 1 | Indian | | | | |
| A | Promoter | - | - | 95,51,31,144 | 50.26 |
| B | Promoter Group | - | - | 1,20,000 | 0.01 |
| 2 | Foreign | - | - | - | - |
| Total shareholding of Promoter and Promoter Group (A)= (A)(1) + (A)(2) | | - | - | 95,52,51,144 | 50.27 |
| (B) Public shareholding | | | | | |
| 1 | Institutions | - | - | 78,30,92,640 | 41.21 |
| 2 | Non-Institutions | - | - | 16,00,92,564 | 8.42 |
| Total (B)= B(1) + B(2) | | - | - | 94,31,85,204 | 49.63 |
| (C) Shares held by custodians and against which DRs have been issued / Non Promoter- Non Public shareholder | | | | | |
| | ESOP Trust | - | - | 19,12,108 | 0.10 |
| Total (C) | | - | - | 19,12,108 | 0.10 |
| Grand Total (A) + (B) + (C) | | - | - | 1,90,03,48,456 | 100.00 |

Prior to August 25, 2025, i.e., Record Date the Company has not issued any preference shares.

(iii) Details of debt structure of the Company as pre and post Scheme:

| Particulars of Debt Securities | Pre-Scheme (principal amount outstanding in ₹ crore) | Post Scheme (principal amount outstanding in ₹ crore) |
|---|--|---|
| Non-Convertible Debentures (NCDs) | 125.00 | 125.00 |
| Face value: Rs. 1,00,000 | | |
| Coupon rate: Repo rate + 140 Bps | | |
| Allotment Date: March 14, 2023 | | |
| Tenure: 3 Years | | |
| Number of NCDs: 12,500 | | |
| Non-Convertible Redeemable Preference Shares (NCRPS) | - | 1,900.35 |
| Face value: INR 10/- per NCRPS | | |
| Coupon rate: 6% p.a. | | |
| Allotment Date: September 1, 2025 | | |
| Tenure: 12 months from the Allotment Date | | |
| Number of NCRPS: 190,03,48,456 | | |
| Total | 125.00 | 2,025.35 |

f. Names of ten largest shareholders of the Company- number and percentage of shares held by each of them, their interest, if any, as on August 25, 2025:

| Sr. No. | Name of the Shareholder | Number of Equity Shares | % of total equity holding | Number of Preference Shares | % of total Preference holding |
|---------|--|-------------------------|---------------------------|-----------------------------|-------------------------------|
| 1. | TVS Holdings Limited | 23,87,82,786 | 50.26 | 95,51,31,144 | 50.26 |
| 2. | ICICI Prudential Balanced Advantage Fund | 2,98,53,719 | 6.28 | 11,94,14,876 | 6.28 |
| 3. | Axis Mutual Fund | 62,89,945 | 1.32 | 2,51,59,780 | 1.32 |
| 4. | NPS Trust | 61,26,796 | 1.29 | 2,45,07,184 | 1.29 |
| 5. | Canara Robeco Mutual Fund | 54,28,247 | 1.14 | 2,17,12,988 | 1.14 |
| 6. | Europacific Growth Fund | 48,72,835 | 1.02 | 1,94,91,340 | 1.02 |
| 7. | Government of Singapore | 43,77,048 | 0.92 | 1,75,08,192 | 0.92 |
| 8. | New World Fund Inc | 43,28,977 | 0.91 | 1,73,15,908 | 0.91 |
| 9. | SBI Retirement Mutual Fund | 36,87,657 | 0.77 | 1,47,50,628 | 0.77 |
| 10. | Invesco India Mutual Fund | 35,10,178 | 0.74 | 1,40,40,712 | 0.74 |

For details of ten largest shareholders of the Company - number and percentage of shares, as on December 31, 2025, refer to section titled Capital Structure of the information memorandum dated February 13, 2026 available on website of the Company at www.tvsmotor.com.

g. Name and details of Promoters - educational qualifications, experience, address:

| Sr. No. | Name of Promoter | Address | Experience | Educational Qualifications |
|---------|---|---|----------------|----------------------------|
| 1. | TVS Holdings Limited (Formerly known as Sundaram-Clayton Limited) | "Chaitanya", No.12, Khader Nawaz Khan Road, Nungambakkam, Chennai - 600006, Tamil Nadu, | Not Applicable | Not Applicable |

h. Name and details of Board of Directors (experience including current / past position held in other firms:

| Name and other details of director | Brief Profile | Other Directorships |
|--|---|---|
| Mr. Sudarshan Venu | Mr. Sudarshan Venu, Chairman and Managing Director, holds a Graduate Degree with Honors in the Jerome Fisher Program in Management and Technology from the University of Pennsylvania, USA. He also completed a M.Sc. in International Technology Management from the Warwick Manufacturing Group attached to University of Warwick in U.K. He was awarded a B.S. in Mechanical Engineering from the School of Engineering and Applied Sciences and B.S. in Economics from the Wharton School. | Current Directorships Indian Companies: (i) TVS Holdings Limited; (ii) Coromandel International Limited; (iii) TVS Credit Services Limited; (iv) TVS Electric Mobility Limited; (v) TVS Housing Finance Private Limited; (vi) Galaxy Health Insurance Company Limited; (vii) S. Venu Trustee Private Limited; (viii) VEYEE'S Charities Foundation; (ix) Cheema Educational Foundation; (x) Jupiter Cultural and Heritage Foundation; (xi) TVS Cheema Scholarship Foundation; (xii) VS Trustee Private Limited |
| Designation: Chairman and Managing Director Age: 37 years Appointment Date: February 1, 2013 DIN: 03601690 | He is also the Managing Director of TVS Holdings Ltd, the Holding Company, and Chairman of TVS Credit Services Limited, the Non-Banking Finance arm of the Group. Since taking the helm as Managing Director, Sudarshan has accelerated TVS Motor's growth and transformation. Over the last decade, TVS Motor's revenue has tripled and there has been significant growth in the Company's market share both in India and internationally. The Company has also taken first place in Customer Satisfaction for four years in a row, in the prestigious J. D. Power Awards. Sudarshan has been at the forefront of TVS Motor's global expansion, playing a pivotal role in the Company's growth in Africa, Asia, and Latam. TVS Motor now has a leading position in many of these markets, especially in Africa. Sudarshan also spearheaded key acquisitions such as the iconic British brand, Norton Motorcycles. Guided by his vision to continuously shape and evolve mobility to meet future needs, he has also championed electric vehicles and sustainable practices, making TVS a front-runner in India's electric two-wheeler market. | Foreign Companies: (i) The Norton Motorcycle Co. Limited, UK; (ii) TVS Motor (Singapore) Pte Limited, Singapore; (iii) TVS Digital Pte. Ltd., Singapore; (iv) TVS Holdings (Singapore) Pte. Ltd. Past Directorships (i) Swiss E-Mobility Group (Holding) AG; (ii) Swiss E-Mobility Group (Schweiz) AG |
| Mr. Venu Srinivasan | Mr. Venu Srinivasan, Chairman Emeritus and Managing Director has made major contribution to the automotive industry and nation building at large for over four decades and has facilitated the Company to emerge as third largest two-wheeler manufacturer in India. His experience and innovative excellence have helped the Company in broadenings its product portfolio from time to time and establishing the Company's presence across the globe. His dedication to the transformation of rural India by empowering women in the rural areas that can be seen through his passion towards setting up the Srinivasan Services Trust (SST), which has touched the lives of 1.6 million people in 2500 villages across | Current Directorships Indian Companies: (i) TVS Holdings Limited; (ii) Sundaram-Clayton Limited; (iii) TVS Electric Mobility Limited; (iv) Sundaram Auto Components Limited; (v) TVS Housing Finance Private Limited; (vi) TATA Sons Private Limited; (vii) TV. Sundram Iyengar & Sons Private Limited; (viii) LV Trustee Private Limited; (ix) S. Venu Trustee Private Limited; (x) Venu Srinivasan |
| Designation: Chairman Emeritus and Managing Director Age: 73 years Appointment Date: January 27, 2000 DIN: 00051523 | | |

the country in the last 29 years. He was conferred the Padma Bhushan Award, the third Highest civilian award in India, in January 2020. He is the recipient of Daming Distinguished Service Award, granted to individuals who have made outstanding contributions in the dissemination and promotion (overseas award 2019), the Ishikawa-Kano Award (2012) by the Asian Network of Quality, the apex body for quality in Asia.

Under his leadership, his companies were awarded the Deming Prize and the Japanese Quality Medal in 2002; He was conferred with 'Order of Diplomatic Merit' (Heung - In Medal) by the President of Korea. He was presented with an "Outstanding Institution Builder" Award at the 13th Managing India Awards by AIMA (All India Management Association) for displaying exceptional vision and leadership in building an institution, in 2023.

Conferred with lifetime achievement award by CNBC – TV18's India Business Leadership Awards (IBLA) in 2023 and in 2024 Ernst & Young recognized him with the Life time Achievement award for his decades of entrepreneurial excellence in revolutionizing the two wheeler industry in India. He was honored with the Lifetime Achievement Award by the prestigious ET Awards for Corporate Excellence. The award honors his unparalleled contributions to Indian manufacturing, leadership and corporate social responsibility.

He is the Chairman of TVS Holdings Limited and Chairman Emeritus and Managing Director of Sundaram-Clayton Limited. He also serves on the board of V. Sundram Iyengar & Sons Private Limited, Tata Sons Private Ltd., (Tata Sons) the holding company of the conglomerate Tata Group.

He is the Chairman of InKo Centre (The Indo- Korean Cultural and Information Centre) which is a non-profit society set up in 2006 with support from TVS Motor Company and Hyundai Motor India Limited to promote a sustainable, meaningful intercultural dialogue between India and South Korea.

He has held various important positions in the Indian Industry, such as the President, Confederation of Indian Industry and the President, Society of Indian Automobile Manufacturers.

He is also a Director on the Central Board of Reserve Bank of India, and He is also the vice chairman of various Tata Trusts, India's most respected and largest philanthropic foundation and the majority shareholder of the Tata group.

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| Mr. Kunnath Narayanan Radhakrishnan | With a career spanning decade in |
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| | | Value Retail Limited (xxvii) Future Capital Financial Services Limited (xxviii) Haribhakti Moti India Private Limited (xxix) Overseas Infrastructure Alliance (India) Private Limited (xxx) Kotak Mahindra Trusteeship Services Limited (xli) The Investment Trust of India Limited (xlii) LIC Pension Fund Limited (xliii) Financial Planning Corporation India Private Limited (xliv) Milestone Capital Advisors Private Limited (xlv) JM Financial Asset Reconstruction Company Limited (xlvi) Mentorcap Management Private Limited (xlvii) Bluevine Technologies Private Limited (xlviii) Quadrum Solutions Private Limited (xlix) Fintotal Insights And Resources Private Limited (l) Landmarks Financial Advisory Services Private Limited (li) First Policy Insurance Brokers Private Limited (lii) Cloud Infosolutions Private Limited (liii) Acme Wind Power (Tentek) One Private Limited (liv) Warmond Trustees & Executors Private Limited (lv) Ecofirst Services Limited (lvi) Future People Services Limited (lvii) Creative Collaboration Advisors Private Limited (lviii) ESG Minds Private Limited (lix) Desai Haribhakti Consulting Private Limited (lx) Neue Allianz Corporate Services Private Limited (lxi) For Audit Quality Private Limited (lxii) Financial Planning Supervisory Foundation (lxiii) Next-Gen Finance Enablers |
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| Mr. Balasubramanyam Sriram | Mr. B Sriram has held several key executive positions in his career including Managing Director & CEO, IDBI Bank Ltd.; Managing Director, State Bank of India and Managing Director, State Bank of Bikaner & Jaipur. He has held various key assignments in the State Bank Group in Credit and Risk, Retail, Operations, IT, Treasury, Investment Banking, International Operations, Payment and Settlement Systems and Small Scale Industry. He was a part-time member of the Insolvency & Bankruptcy Board of India. He is also an External Investment Committee member of British International Investment, UK. | Current Directorships Indian Companies: (i) ICICI Bank Limited; (ii) TVS Credit Services Limited; (iii) Nippon Life India Asset Management Limited; (iv) Indiaideas.com Limited; (v) TVS Supply Chain Solutions Limited; (vi) National Bank for Financing Infrastructure and Development (NaBFID); Foreign Companies: Nil Past Directorships (i) Home Credit India Finance Private Limited; (ii) Dreamplug Technologies Private Limited; (iii) National Highways Infra Investment Managers Private Limited; (iv) Multi Commodity Exchange of India Limited (v) Gujarat State Energy Generation Limited (vi) National Bulk Handling Corporation Private Limited (vii) SBI Business Process Management Services Private Limited (viii) SBI Factors Limited (ix) SBI Cards and Payment Services Limited (x) SBICAP Securities Limited (xi) SBI Foundation (xii) IDBI Bank Limited (xiii) SBI General Insurance Company Limited (xiv) Unilech Limited (xv) SBI DFHI Limited (xvi) Protevista Business Advisors Limited (xvii) SBI Life Insurance Company Limited |
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| Ms. Kalpana Unadkat | Ms Kalpana Unadkat is an experienced Independent Director with over a decade of boardroom experience and more than 25 years of cross-border legal and governance expertise. Ms Kalpana is a dual-qualified solicitor (India and UK) and was a senior partner at Khaitan & Co. and a former Co-Head of Ashurst's India Practice (London). Ms Kalpana specialises in cross border joint ventures and M&As (international and domestic), and corporate governance laws and offers practical solutions to clients on doing business in India. She is experienced in leading diverse teams in dynamic environments while achieving success in competitive markets. As a leading international M&A lawyer, Ms Kalpana has helped corporates at critical inflection points in their growth journeys including: • Structuring and executing strategic acquisitions, joint ventures, and alliances for accelerated expansion. • Designing market entry strategies into new geographies and sectors. • Overseeing post-acquisition integration to ensure operational alignment and synergy realisation. • Advising on divestments and restructuring to refocus on high-growth areas. • Supporting organic growth initiatives through strategic partnerships, commercial contracts, and long-term supply agreements. Recognised for her ability to bridge governance with strategic execution, Ms Kalpana enables sustainable long-term value creation and strengthens organisational resilience. A mentor to senior executives, she has delivered numerous governance workshops and co-authored research on Women on Boards. Ms Kalpana is a well-recognised expert on Corporate Governance principles. She also advises on board effectiveness, particularly around issues of corporate governance, leadership, organisational climate and decision-making. She has led several workshops and trained more than 200 directors with a comprehensive approach to director development. She regularly acts for international companies and is recognised in independent guides as one of the leading lawyers. Ms Kalpana was the recipient of the Chevening Scholarship - English and EC Commercial Law and Practice. She has also been recognised and awarded: • Trailblazer, Women Achiever Awards 2023 by FICCI FLO; • The Corporate Governance Lawyer of the Year, India in 2019; • The Rising Women of the Year Award in 2019 by Economic Times and Spencer Stuart; • The Corporate Governance Lawyer for India Award in 2018 by M&A Today; • The Female Lawyer of the Year for 2017 by ACQ Global Law Awards; • The Women in Law awards by Lawyer Monthly in 2017; and • The Women Super Achiever Award by World HRD congress in 2017. | Current Directorships: Indian Companies: (i) Eris Lifesciences Limited; (ii) Avenue Supermarkets Limited; (iii) TVS Credit Services Limited. Foreign Companies: (i) TVS Motor (Singapore) Pte.Ltd. Past Directorships: (i) Essel Mining & Industries Limited Limited; (ii) Elpro International Limited; (iii) TVS Housing Finance Private Limited |
|----------------------------|---|---|

| | |
|--|---|
| i. Business Model / Business Overview and Strategy: | Our Company is engaged in the business of designing, manufacturing, marketing and selling two-wheelers and three-wheelers in Indian and international markets. The Company has global presence and offers a range of products and related services in mobility segment and operates through an integrated network of subsidiaries, associates and distribution partners. The Company is one of the largest manufacturers of two-wheelers in the world by volume. It has a presence in multiple geographies and caters to domestic and export markets. Its operations include research and development, manufacturing, distribution, and after-sales support for mobility products and solutions. Headquartered in Chennai, our Company manufactures and sells two-wheelers and three-wheelers and has presence across all segments of the two-wheeler industry. More than 63 million customers ride a TVS Motor vehicle in India and across nearly 100 countries around the world. We have a nationwide distribution network of over 4,500 certified touch-points, including dealers and Authorised Service Centres and continuously seeks to increase its reach. The Company has a talent pool of more than 5,000 personnel who work out of four state-of-the-art manufacturing facilities at Hosur in Tamil Nadu, Mysore in Karnataka, Nalagarh in Himachal Pradesh, and Karawang in Indonesia. The Company has subsidiaries and associates including The Norton Motorcycle Co. Limited (United Kingdom), and TVS EBSike Company AG (Switzerland), which is engaged in the personal e-mobility segment. In its four-decade-long journey, the brand has won many accolades along the way. The Company is the first two-wheeler manufacturer to be conferred with the prestigious Deming Prize for excellence in quality. The Company's various products have led in their respective categories in the J.D. Power IQS and APEAL surveys for five years. For four consecutive years, it was ranked No. 1 in the J.D. Power Customer Service Satisfaction Survey. TVSM is also the first two-wheeler company in India to receive the prestigious TPM Advanced Special Award for all its factories certified by the Japan Institute of Plant Maintenance. |
| j. Rationale for the Scheme: | 1. The Company had built up substantial surplus reserves, over the years from its retained profits. The surplus reserves are well above the Company's current and likely future business needs. 2. Further, upon taking into consideration the Company's capability to generate strong free cash flow in the foreseeable future and the surplus reserves being more than what is needed to fund the Company's future growth, the Company is of the view that these excess funds can be optimally utilized to reward its shareholders. 3. Accordingly, the Company had proposed inter alia, to distribute such funds amongst its shareholders by issuing fully paid up Preference Shares by way of bonus in terms of the Scheme. |

| |
|---|
| 4. The Preference Shares will be a listed security and while giving near-cash (traded, encashable) instrument in the hands of shareholders, give increased flexibility to the Company in managing its liquidity until redemption. |
| 5. In view of the aforesaid factors, the Company has concluded that it can optimally utilize its surplus reserves by distributing a considerable portion of the same to its equity shareholders. In order to maintain high level of corporate governance and transparency, the Company had proposed issuance of Preference Shares by way of bonus to its equity shareholders under Sections 230 to 232 of the Act which will be subject to necessary statutory, regulatory and corporate approvals. The Scheme is in the interest of the shareholders of the Company and it is not detrimental to the interest of other stakeholders. |
| k. Audited Financials for the previous three financial years and audit qualifications: The standalone and consolidated audited financial statements along with notes to accounts for the last 3 financial years ended March 31, 2025, March 31, 2024 and March 31, 2023 are available on the website of the Company at https://www.tvsmotor.com/ . Below is the summary of audited financial statements of the Company for the last 3 financial years ended March 31, 2025, March 31, 2024 and March 31, 2023: |
| (i) Summary of audited financial statements of the Company on standalone basis: |

| (₹ In Crore) | | | |
|--|------------------|------------------|------------------|
| BALANCE SHEET | As at 31.03.2025 | As at 31.03.2024 | As at 31.03.2023 |
| ASSETS | | | |
| Non-current assets | | | |
| Property, plant and equipment | 3,880.22 | 3,442.18 | 3,260.17 |
| Capital work in progress* | 1,238.82 | 930.14 | 627.73 |
| Other intangible assets | 466.14 | 329.67 | 335.72 |
| Financial assets | | | |
| i. Investments | 9,038.23 | 6,828.07 | 5,491.95 |
| ii. Other financial assets | 28.00 | 152.69 | 482.54 |
| Deferred Tax Assets (Net) | - | - | - |
| Other non-current assets ^ | 229.61 | 161.67 | 109.73 |
| Total non-current assets | 14,881.02 | 11,844.42 | 10,307.84 |
| Current assets | | | |
| Inventories | 1,725.76 | 1,370.80 | 1,236.36 |
| Financial assets | | | |
| i. Trade receivables | 1,280.06 | 1,302.14 | 979.29 |
| ii. Cash and cash equivalents | 293.56 | 485.83 | 234.35 |
| iii. Bank balances other than (ii) above | 264.77 | 45.13 | 7.61 |
| iv. Investments | 233.19 | 163.19 | 191.92 |
| v. Other financial assets | 97.55 | 77.25 | 62.83 |
| Current tax assets (Net) | - | - | - |
| Other current assets | 1,186.98 | 773.48 | 972.19 |
| Total current assets | 5,081.87 | 4,217.82 | 3,684.55 |
| Total Assets | 19,962.89 | 16,062.24 | 13,992.39 |
| EQUITY AND LIABILITIES | | | |
| Equity | | | |
| Equity share capital | 47.51 | 47.51 | 47.51 |
| Other equity | 9,889.14 | 7,683.53 | 6,000.34 |
| Total equity | 9,936.65 | 7,731.04 | 6,047.85 |
| Liabilities | | | |
| Non-current liabilities | | | |
| Financial liabilities | | | |
| i. Borrowings | 834.51 | 986.91 | 1,211.54 |
| ii. Lease liability | 192.63 | 313.07 | 313.24 |
| iii. Other Non Current Liabilities | 28.00 | 31.50 | 37.13 |
| Provisions | 255.94 | 205.87 | 175.88 |
| Deferred tax liabilities (Net) | 265.92 | 187.05 | 198.20 |
| Total non-current liabilities | 1,577.00 | 1,724.40 | 1,935.99 |
| Current liabilities | | | |
| Financial liabilities | | | |
| i. Borrowings | 900.43 | 526.53 | 1,033.04 |
| ii. Lease liability | 108.39 | 137.11 | 105.54 |
| iii. Trade payables | 6,153.66 | 5,112.17 | 4,130.56 |
| iv. Other financial liabilities | 310.92 | 126.95 | 121.65 |
| Other current liabilities | 754.31 | 526.63 | 513.29 |
| Provisions | 184.13 | 143.60 | 98.54 |
| Current tax liabilities (Net) | 37.40 | 33.81 | 5.93 |
| Total current liabilities | 8,449.24 | 6,606.80 | 6,008.55 |
| Total liabilities | 10,026.24 | 8,331.20 | 7,944.54 |
| Total equity and liabilities | 19,962.89 | 16,062.24 | 13,992.39 |

* Includes Intangible assets under development
^ Includes non current tax assets

| (₹ In Crore) | | | |
|---|-----------------------|-----------------------|-----------------------|
| STATEMENT OF CASH FLOWS | Year ended 31.03.2025 | Year ended 31.03.2024 | Year ended 31.03.2023 |
| A. CASH FLOW FROM OPERATING ACTIVITIES | | | |
| Net profit before tax | 3,628.79 | 2,780.66 | 2,003.37 |
| Add: Depreciation and amortisation for the year | 744.60 | 700.35 | 631.23 |
| Loss on sale / scrapping of property, plant and equipment | - | - | - |
| Profit on sale of property, plant and equipment | -8.42 | -2.63 | -2.82 |
| Unrealised exchange (gain) / loss * | 9.88 | 6.07 | 0.62 |
| Dividend income | -100.27 | -2.61 | -2.25 |
| Interest income | -19.87 | -18.88 | -6.21 |
| Fair value of financial assets & financial liabilities | 78.27 | 26.93 | -61.69 |
| Interest expense ^ | 171.47 | 161.63 | 140.66 |
| Profit on sale of investments | -1.15 | -145.39 | -22.01 |
| Operating profit before working capital changes | 4,503.30 | 3,526.13 | 2,680.90 |
| Adjustments for: | | | |
| Inventories | -354.96 | -134.44 | -113.68 |
| Trade Receivables | 10.94 | -329.85 | -11.01 |
| Other financial assets | -231.76 | -24.68 | -23.23 |
| Other non-current assets | 10.31 | -53.76 | 7.39 |
| Other current assets | -413.50 | 198.71 | -248.24 |
| Trade Payables | 1,042.68 | 977.79 | 104.82 |
| Provisions | 95.14 | 52.98 | 2.60 |
| Other financial liabilities (excluding current maturities of debt) | 205.06 | 5.14 | -3.72 |
| Other current liabilities | 229.81 | 15.46 | 79.64 |
| Cash generated from operations | 5,097.02 | 4,233.48 | 2,475.47 |
| Direct taxes paid | -831.35 | -616.19 | -482.61 |
| Net cash from operating activities (A) | 4,265.67 | 3,617.29 | 1,992.86 |
| B. CASH FLOW FROM INVESTING ACTIVITIES | | | |
| Additions to property, plant and equipment (including Capital work in progress) | -1,798.47 | -1,088.81 | -1,015.56 |
| Sale of property, plant and equipment | 18.76 | 33.31 | 18.74 |
| Purchase of investments \$ | -2,263.78 | -1,490.99 | -1,322.15 |
| Sale of investments | 53.66 | 630.88 | - |
| Investment in Term deposits | - | - | - |
| Closure of Term deposits | - | - | - |
| Interest received | 18.74 | 17.37 | 4.92 |
| Dividend received | 100.27 | 1.98 | 2.25 |
| Net Cash from/(used in) investing activities (B) | -3,870.82 | -1,896.26 | -2311.80 |
| C. CASH FLOW FROM FINANCING ACTIVITIES | | | |
| Net Borrowings: | | | |
| Term loans availed/(repaid) | 219.99 | -289.49 | 347.59 |
| Short term borrowings availed/ (repaid) | - | -440.00 | 310.00 |
| Interest paid | -138.42 | -213.73 | -137.10 |
| Dividend and dividend tax paid | -475.09 | -380.07 | -291.81 |
| Repayment of lease liabilities # | -193.60 | -146.26 | -4.14 |
| Net cash inflow/ (outflow) from financing activities (C) | -587.12 | -1,469.55 | 224.54 |
| D. NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS (A+B+C) | -192.27 | 251.48 | -94.40 |
| Cash and cash equivalents at the beginning of the year | | | |
| Cash and Bank balances | 485.83 | 234.35 | 328.75 |
| Cash credit balance | - | 234.35 | - |
| Cash and cash equivalents at the end of the year | 293.56 | 485.83 | 234.35 |
| Cash and Bank balances | - | 293.56 | - |
| Cash credit balance | - | - | 234.35 |

* Includes Gain on pre closure
^ Includes share based payment expenses
Includes share application money paid
Included Purchase of treasury shares by ESOP Trust and Other bank balances

| (₹ In Crore) | |
|--|------------------------------|
| STATEMENT OF PROFIT AND LOSS | Nine months ended 31.12.2025 |
| Income | |
| Revenue from operations | 34,462.69 |
| Other income | -15.05 |
| Total income | 34,447.64 |
| Expenses | |
| Cost of materials consumed * | 24,213.33 |
| Changes in inventories of finished goods, work-in-process and Stock-in-Trade | 305.26 |
| Employee benefit expenses | 1804.38 |
| Finance costs | 144.78 |
| Depreciation and amortisation expense | 651.88 |
| Other expenses | 3,733.99 |
| Total expenses | 30,853.62 |
| Profit before exceptional items and tax | 3,594.02 |
| Exceptional items - income / (expense) | -41.37 |
| Profit before tax | 3,552.65 |
| Income tax expense | |
| Current tax | 886.03 |
| Deferred tax charge/(credit) | 41.57 |
| Profit for the year | 2,625.05 |
| Other comprehensive income | |
| Items that will not be reclassified to profit and loss | |
| Remeasurement of post employment benefit obligations | -2.91 |
| Change in fair value of equity instruments | 161.25 |
| Income tax relating to these items | -19.48 |
| Items that will be reclassified to profit and loss | |
| Transactions relating to Derivative instruments | -2.46 |
| Income tax relating to these items | 0.62 |
| Other comprehensive income for the year, net of tax | 137.02 |
| Total comprehensive income for the year | 2,762.07 |
| Earnings per share | |
| Basic & Diluted earnings per share | 55.25 |
| *Includes purchase of stock in trade | |

| (₹ In Crore) | | | |
|--|-----------------------|-----------------------|-----------------------|
| STATEMENT OF PROFIT AND LOSS | Year ended 31.03.2025 | Year ended 31.03.2024 | Year ended 31.03.2023 |
| Income | | | |
| Revenue from operations | 36,251.32 | 31,776.37 | 26,378.09 |
| Other income | 58.01 | 148.53 | 100.57 |
| Total income | 36,309.33 | 31,924.90 | 26,478.66 |
| Expenses | | | |
| Cost of materials consumed * | 25,949.08 | 23,633.53 | 19,990.59 |
| Changes in inventories of finished goods, work-in-process and Stock-in-Trade | -188.43 | -204.56 | 5.21 |
| Employee benefit expenses | 1,970.26 | 1,595.87 | 1,345.09 |
| Finance costs | 138.66 | 181.63 | 140.66 |
| Depreciation and amortisation expense | 744.60 | 700.35 | 631.23 |
| Other expenses | 4,066.37 | 3,237.42 | 2,362.51 |
| Total expenses | 32,680.54 | 29,144.24 | 24,475.29 |
| Profit before exceptional items and tax | 3,628.79 | 2,780.66 | 2,003.37 |
| Exceptional items - income / (expense) | - | - | - |
| Profit before tax | 3,628.79 | 2,780.66 | 2,003.37 |
| Income tax expense | | | |
| Current tax | 867.67 | 702.08 | 503.65 |
| Deferred tax charge/(credit) | 50.58 | -4.42 | 8.69 |
| Profit for the year | 2,710.54 | 2,083.00 | 1,491.03 |
| Other comprehensive income | | | |
| Items that will not be reclassified to profit and loss | | | |
| Remeasurement of post employment benefit obligations | 6.39 | -20.48 | -26.39 |
| Change in fair value of equity instruments | 23.06 | 0.84 | -13.66 |
| Income tax relating to these items | -4.49 | 5.02 | 9.37 |
| Items that will be reclassified to profit and loss | | | |
| Transactions relating to Derivative instruments | 10.23 | -6.84 | 4.01 |
| Income tax relating to these items | -2.57 | 1.72 | -1.01 |
| Other comprehensive income for the year, net of tax | 32.62 | -19.74 | -27.68 |
| Total comprehensive income for the year | 2,743.16 | 2,063.26 | 1,463.35 |
| Earnings per share | | | |
| Basic & Diluted earnings per share | 57.05 | 43.84 | 31.38 |

* Includes Purchases of stock in trade
(ii) Summary of audited financial statements of the Company on consolidated basis:

| (₹ In Crore) | | | |
|--|---------------------|---------------------|---------------------|
| BALANCE SHEET | As at 31.03.2025 | As at 31.03.2024 | As at 31.03.2023 |
| ASSETS | | | |
| Non-current assets | | | |
| Property, plant and equipment # | 5,630.12 | 4,431.82 | 4,315.10 |
| Capital work in progress * | 1,465.45 | 1,032.95 | 743.45 |
| Other intangible assets \$ | 2,014.33 | 1,459.00 | 1,432.93 |
| Financial assets | | | |
| i. Investments & | 732.07 | 960.00 | 775.33 |
| ii. Other financial assets @ | 11,367.23 | 12,250.07 | 10,514.35 |
| Deferred Tax Assets (Net) | 495.91 | 394.28 | 305.73 |
| Other non-current assets ^ | 247.55 | 172.33 | 121.74 |
| Total non-current assets | 21,952.66 | 20,700.45 | 18,208.63 |
| Current assets | | | |
| Inventories | 2,416.58 | 2,248.40 | 1,921.51 |
| Financial assets | | | |
| i. Trade receivables | 1,716.75 | 1,839.42 | 1,256.42 |
| ii. Cash and cash equivalents | 4,115.00 | 2,355.80 | 1,851.19 |
| iii. Bank balances other than (ii) above | 271.24 | 69.93 | 27.92 |
| iv. Investments | 515.31 | 163.19 | 191.92 |
| v. Other financial assets @ | 15,419.44 | 13,619.92 | 10,466.42 |
| Current tax assets (Net) | - | 23.89 | 4.56 |
| Other current assets | 1,529.93 | 1,199.46 | 1,304.34 |
| Total current assets | 25,984.25 | 21,520.01 | 17,024.28 |
| Total Assets | 47,936.91 | 42,220.46 | 35,232.91 |
| EQUITY AND LIABILITIES | | | |
| Equity | | | |
| Equity share capital | 47.51 | 47.51 | 47.51 |
| Other equity † | 9,394.76 | 7,463.60 | 5,862.34 |
| Total equity | 9,442.27 | 7,511.11 | 5,909.85 |
| Liabilities | | | |
| Non-current liabilities | | | |
| Financial liabilities | | | |
| i. Borrowings | 13,932.68 | 12,629.32 | 9,064.08 |
| ii. Lease liability | 751.83 | 503.68 | 563.51 |
| iii. Other non-current liabilities | 28.00 | 31.50 | 37.14 |
| Provisions | 322.57 | 270.18 | 231.26 |
| Deferred tax liabilities (Net) | 286.02 | 196.46 | 208.37 |
| Total non-current liabilities | 15,321.10 | 13,631.14 | 10,104.36 |
| Current liabilities | | | |
| Financial liabilities | | | |
| i. Borrowings | 13,683.08 | 12,657.30 | 12,562.15 |
| ii. Lease liability | 241.12 | 215.40 | 185.84 |
| iii. Trade payables | 7,561.26 | 6,638.22 | 5,096.67 |
| iv. Other financial liabilities | 400.39 | 459.58 | 355.60 |
| Other current liabilities | 1,029.62 | 906.49 | 886.65 |
| Provisions | 218.27 | 166.64 | 115.74 |
| Current tax liabilities (Net) | 39.80 | 34.58 | 16.05 |
| Total current liabilities | 23,173.54 | 21,078.21 | 19,218.70 |
| Total liabilities | 38,494.64 | 34,709.35 | 29,323.06 |
| Total equity and liabilities | 47,936.91 | 42,220.46 | 35,232.91 |

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Limited reviewed consolidated financial results of the Company for nine months period ended December 31, 2025:

| STATEMENT OF PROFIT AND LOSS | | (₹ In Crore) | |
|--|--|-------------------|------------|
| | | Nine months ended | 31.12.2025 |
| Income | | | |
| Revenue from operations | | 41,016.79 | |
| Other income | | 15.36 | |
| Total income | | 41,032.15 | |
| Expenses | | | |
| Cost of materials consumed * | | 24,981.37 | |
| Changes in inventories of finished goods, work-in-process and Stock-in-Trade | | 372.96 | |
| Employee benefit expenses | | 3,240.52 | |
| Finance costs | | 1,664.00 | |
| Depreciation and amortisation expense | | 958.10 | |
| Other expenses | | 6,215.52 | |
| Total expenses | | 37,432.47 | |
| Profit before exceptional items and tax | | 3,599.68 | |
| Exceptional items - income / (expense) ^ | | -76.07 | |
| Profit before tax | | 3,523.61 | |
| Income tax expense | | | |
| Current tax | | 1167.38 | |
| Deferred tax charge/(credit) @ | | -10.65 | |
| Profit for the year | | 2366.88 | |
| Other comprehensive income | | | |
| Items that will not be reclassified to profit and loss | | | |
| Remeasurement of post employment benefit obligations | | -12.15 | |
| Change in fair value of equity instruments \$ | | 165.31 | |
| Income tax relating to these items | | -18.18 | |
| Items that will be reclassified to profit and loss | | | |
| Transactions relating to Derivative instruments & Income tax relating to these items | | 171.64 | |
| Other comprehensive income for the year, net of tax | | 307.46 | |
| Total comprehensive income for the year # | | 2,674.34 | |
| Earnings per share | | | |
| Basic & Diluted earnings per share | | 47.29 | |

* Includes purchase of stock in trade

^ Includes Share of net profit/(loss) from associates using equity method and profit before tax from discontinued operations

\$ Includes Share of other comprehensive income of an associate

& Includes FCTR

Includes NCI portion

! Includes Current tax from Discontinued operations

@ Includes tax from Discontinued operations

| STATEMENT OF PROFIT AND LOSS | | (₹ In Crore) | | |
|--|--|--------------|------------|------------|
| | | Year ended | Year ended | Year ended |
| | | 31.03.2025 | 31.03.2024 | 31.03.2023 |
| Income | | | | |
| Revenue from operations | | 44,089.01 | 38,778.82 | 31,973.99 |
| Other income | | 69.56 | 105.82 | 138.00 |
| Total income | | 44,158.57 | 38,884.64 | 32,111.99 |
| Expenses | | | | |
| Cost of materials consumed * | | 26,803.06 | 24,593.59 | 20,987.19 |
| Changes in inventories of finished goods, work-in-process and Stock-in-Trade | | -79.22 | -323.37 | -140.93 |
| Employee benefit expenses | | 3,580.88 | 3,297.72 | 2,890.25 |
| Finance costs | | 2,093.25 | 1,916.60 | 1,367.89 |
| Depreciation and amortisation expense | | 1,045.56 | 956.15 | 858.86 |
| Other expenses | | 7,135.57 | 5,732.86 | 4,170.10 |
| Total expenses | | 40,579.10 | 36,173.55 | 30,133.36 |
| Profit before exceptional items and tax | | 3,579.47 | 2,711.09 | 1,978.63 |
| Exceptional items - income / (expense) ^ | | -51.63 | -8.17 | -42.60 |
| Profit before tax | | 3,527.84 | 2,702.92 | 1,936.03 |
| Income tax expense | | | | |
| Current tax | | 1,192.80 | 1,012.63 | 703.46 |
| Deferred tax charge/(credit) @ | | -44.77 | -88.25 | -76.89 |
| Profit for the year | | 2,379.81 | 1,778.54 | 1,309.46 |
| Other comprehensive income | | | | |
| Items that will not be reclassified to profit and loss | | | | |
| Remeasurement of post employment benefit obligations | | -4.35 | -28.42 | -27.62 |
| Change in fair value of equity instruments \$ | | 23.27 | 0.33 | -13.52 |
| Income tax relating to these items | | -1.78 | 3.93 | 10.38 |
| Items that will be reclassified to profit and loss | | | | |
| Transactions relating to Derivative instruments & Income tax relating to these items | | 30.26 | -35.55 | 95.02 |
| Other comprehensive income for the year, net of tax | | 47.22 | -53.47 | 59.28 |
| Total comprehensive income for the year # | | 2,427.03 | 1,725.07 | 1,368.74 |
| Earnings per share | | | | |
| Basic & Diluted earnings per share | | 47.05 | 35.50 | 27.97 |

* Includes Purchases of stock in trade

^ Includes Share of net profit / (loss) from associates using equity method and Profit before tax from Discontinued operations

\$ Includes Share of other comprehensive income of an associate

& Includes FCTR

Includes NCI portion

! Includes Current tax from Discontinued operations

@ Includes tax from Discontinued operations

I. Latest restated audited financials along with notes to accounts and any audit qualifications. Not Applicable

m. Change in accounting policies in the last three years and their effect on profits and reserves There has been no change in accounting policies by the Company in last three years.

n. Summary table of contingent liabilities:

The details of contingent liabilities are as follows:

| | | (₹ In Crore) | | |
|---|--|----------------|----------------|----------------|
| Details | | March 31, 2025 | March 31, 2024 | March 31, 2023 |
| (a) Claims against the company not acknowledged as debts: | | | | |
| (i) Excise | | 23.90 | 23.89 | 52.44 |
| (ii) Service tax | | 7.17 | 8.08 | 8.65 |
| (iii) Customs | | - | - | 39.67 |
| (iv) Sales tax | | - | 2.00 | 2.74 |
| (v) Income tax | | 48.07 | 54.99 | 73.67 |
| (vi) GST | | 55.03 | 16.28 | 3.46 |
| (vii) Legal cases filed by customers | | - | - | 4.04 |
| (viii) Legal cases filed by borrowers against the Company | | 13.15 | 6.15 | - |
| (b) Other money for which the company is contingently liable: | | | | |
| (i) On bills discounted with banks | | 330.98 | 250.99 | 146.91 |
| (ii) On factoring arrangements | | - | - | - |
| (c) Commitments: | | | | |
| (i) Estimated amount of contracts remaining to be executed on capital account and not provided for | | 343.18 | 252.41 | 281.43 |
| (ii) On Investments | | - | 1.88 | 3.90 |
| (iii) Undrawn loans sanctioned to customers by financial enterprises | | 41.29 | 63.47 | 43.58 |
| (iv) Estimated Indemnity amount on account of tax paid due to interpretational difference in GST tax rate | | 15.94 | 15.94 | - |
| (d) Other commitments: | | | | |
| On import of capital goods under Export Promotion Capital Goods Scheme | | - | - | - |
| Total | | 878.71 | 696.08 | 660.49 |

* The future cash flows on the above items are determinable only on receipt of the decisions/ judgments that are pending at various forums/authorities. The future cash flows on the above items are determinable only on receipt of the decisions/judgments that are pending at various forums/authorities.

o. Summary table of related party transactions in last 3 years as disclosed in the restated financial statements:

For details of the related party transactions for the last three financial years ended March 31, 2025, March 31, 2024 and March 31, 2023 in accordance with the requirements under Ind AS 24 "Related Party Disclosures" notified under Section 133 of the Companies Act read with the Companies (Indian Accounting Standards) Rules 2015, as amended from time to time, see section titled "Financial Information" of the Information Memorandum issued by the Company. Further refer to Information Memorandum: (i) page F41 – Note 35; (ii) page F79 – Note 41; (iii) page F111 – Note 34; (iv) page F148 – Note 39; (v) page F181 – Note 34; (vi) page F220 – Note 39 for related party transactions; (i) for the period ended March 31, 2025 on standalone basis; (ii) for the period ended March 31, 2025 on consolidated basis; (iii) for the period ended March 31, 2024 on standalone basis; (iv) for the period ended March 31, 2024 on consolidated basis; (v) for the period ended March 31, 2023 on standalone basis; (vi) for the period ended March 31, 2023 on consolidated basis, respectively. The Information Memorandum is uploaded to the website of the Company at www.tvsmotor.com.

p. Details of its other group companies including their capital structure and financial statements: In terms of SEBI (Issue And Listing Of Non-Convertible Securities) Regulations, 2021 ("NCS Regulations") the term "group companies" includes (i) such companies, other than promoter(s), subsidiary/subsidiaries, with which there were related party transactions, during the period for which financial information is disclosed in the offer documents, as covered under the applicable accounting standards and (ii) other companies as considered material by the board of the issuer. Accordingly, all such companies which our Company had related party transactions as per the last three years audited financial statements have been considered group companies in terms of NCS Regulations. Based on the above following is the summary of capital structure and financials of the identified group companies:

Ultraviolette Automotive Private Limited was incorporated on 18th December 2015 as a private limited company under the Companies Act 2013 at RoC – Bangalore, bearing CIN – U34102KA2015PTC084804. The company was born out of the unique vision of creating top-of-the line mobility solutions, that's driven by progressive design and energy efficient technology. Ultraviolette Automotive is developing India's first ecosystem of high-performance electric vehicles and future-ready energy infrastructure. The financial information derived from last three years audited financial statements of the Company is given below:

| Particulars | FY2025 | FY2024 | FY2023 |
|--------------------------------------|----------|---------|--------|
| Authorised share capital (₹ Cr) | 81.48 | 80.60 | 71.83 |
| Paid-up Equity (₹ Cr) | 77.26 | 76.80 | 71.09 |
| Reserves & Surplus (₹ Cr) | 289.75 | 270.05 | 334.34 |
| Revenue from Operations (₹ Cr) | 32.33 | 15.08 | 8.67 |
| Profit After Tax (₹ Cr) | (116.01) | (61.86) | (7.40) |
| EPS (₹) | (202) | (107) | (13) |
| Net Asset Value per Equity Share (₹) | 637 | 602 | 703 |

DriveX Mobility Private Limited was incorporated on 1st April 2020 as a Private Limited Company under the Companies Act 2013, at RoC – Coimbatore, bearing CIN – U63040TZ2020PTC033680. The Company is engaged in business of buying, refurbishing and selling of pre-owned two wheelers and trading in automobile spare parts, accessories and engine oils. The financial information derived from last three years audited financial statements of the Company is given below:

| Particulars | FY 2025 | FY 2024 | FY 2023 |
|--------------------------------------|-------------|-------------|------------|
| Authorised share capital (₹ Cr) | 1.60 | 1.60 | 1.60 |
| Paid-up Equity (₹ Cr) | 0.02 | 0.02 | 0.02 |
| Reserves & Surplus (₹ Cr) | 36.93 | 43.28 | 74.24 |
| Revenue from Operations (₹ Cr) | 59.97 | 33.99 | 5.79 |
| Profit After Tax (₹ Cr) | (46.33) | (30.98) | (11.12) |
| EPS (₹) | (22,540.18) | (15,314.03) | (7,544.86) |
| Net Asset Value per Equity Share (₹) | 15,758.80 | 21,396.41 | 36,702.02 |

TVS Emerald Limited (formerly known as Emerald Haven Realty Limited) was incorporated on 2nd June 2010 as a Public Limited Company under the Companies Act, 1956, at RoC – Chennai, bearing CIN – U45200TN2010PLC075953. The Company is engaged in business of real estate. The financial information derived from last three years audited financial statements of the Company is given below:

| Particulars | FY 2025 | FY 2024 | FY 2023 |
|---|---------|---------|---------|
| Authorised share capital (₹ Cr) | 265.00 | 265.00 | 265.00 |
| Paid-up Equity (₹ Cr) | 255.44 | 255.44 | 255.44 |
| Reserves & Surplus (₹ Cr) | (49.92) | (14.52) | (11.41) |
| Revenue from Operations (₹ Cr) | 232.00 | 81.20 | 22.60 |
| Profit After Tax (₹ Cr) | (35.40) | (3.12) | (31.00) |
| EPS (₹) | (1.39) | (0.12) | (1.33) |
| Net Asset Value per Equity Share (₹) (excludes Instruments in the nature of equity like CCD, OCD) | 7.92 | 9.33 | 9.51 |

TVS Digital Limited was incorporated on 22nd March 2010 as a Private Limited Company under the Companies Act 1956, at RoC – Chennai, bearing CIN – U70101TN2010PTC075027 and was later made a public company with alteration to the main objects in 2024 and the CIN as on date is U62090TN2010PLC075027. The Company is engaged in business of digital transformation, software designing, development, customization, implementation, maintenance, testing and bench marking, software and business consulting, training, designing, developing, digitalization, process automation and dealing in computer software and solutions. The financial information derived from last three years audited financial statements of the Company is given below:

| Particulars | FY 2025 | FY 2024 | FY 2023 |
|--------------------------------------|---------|---------|---------|
| Authorised share capital (₹ Cr) | 3.05 | 3.05 | 0.05 |
| Paid-up Equity (₹ Cr) | 3.05 | 3.05 | 0.05 |
| Reserves & Surplus (₹ Cr) | 1.59 | 1.09 | 0.85 |
| Revenue from Operations (₹ Cr) | 27.82 | 3.85 | 0.07 |
| Profit After Tax (₹ Cr) | 0.50 | 0.27 | 0.03 |
| EPS (₹) | 1.65 | 9.06 | 5.02 |
| Net Asset Value per Equity Share (₹) | 15.23 | 13.58 | 180.74 |

TVS Training & Services Limited was incorporated on 22nd March 2010 as a Private Limited Company under the Companies Act 1956, at RoC – Chennai, bearing CIN – U74990TN2010PLC075028. The Company is engaged in business of providing, establishing, maintain, run, develop and manage or take over and administer schools, colleges, or other bodies or institutions and imparting skill development training. The financial information derived from last three years audited financial statements of the Company is given below:

| Particulars | FY 2025 | FY 2024 | FY 2023 |
|--------------------------------------|---------|---------|---------|
| Authorised share capital (₹ Cr) | 12.50 | 12.50 | 12.50 |
| Paid-up Equity (₹ Cr) | 9.05 | 9.05 | 9.05 |
| Reserves & Surplus (₹ Cr) | 6.49 | 8.58 | 8.17 |
| Revenue from Operations (₹ Cr) | 164.23 | 103.59 | 43.04 |
| Profit After Tax (₹ Cr) | (2.11) | 0.32 | 0.63 |
| EPS (₹) | (2.33) | 0.70 | 0.70 |
| Net Asset Value per Equity Share (₹) | 17.17 | 19.48 | 19.03 |

Sundaram - Clayton Limited was incorporated on 29th August, 2017, as TVS Commodity Financial Solutions Private Limited under the Companies Act, 2013. Pursuant to the approval of the shareholders by way of a special resolution passed on 4th February, 2022, the Company was renamed Sundaram-Clayton DCD Private Limited, and a fresh certificate of incorporation was issued on 8th February, 2022. Subsequently, the Company was converted into a public limited company and renamed Sundaram-Clayton DCD Limited, following shareholder approval dated 10th February, 2022, with a revised certificate issued on 24th February, 2022. Thereafter, under a Composite Scheme of Arrangement approved by the Hon'ble NCLT, Chennai Bench, on 6th March, 2023, the manufacturing business of TVS Holdings Limited was demerged, transferred, and vested into the Company with effect from 1st August, 2023 ("Demerger"), and the Company was simultaneously renamed Sundaram-Clayton Limited, with a fresh certificate dated 30th August, 2023, bearing CIN: L51100TN2017PLC118316. The Company had not commenced operations prior to the Demerger, post-Demerger, it is engaged in the manufacture of auto components. The detailed financial reports are available at: <https://www.sundaram-clayton.com/Reports.htm>, and the information derived from the audited financial statements for the last three years is given below:

| Particulars | FY 2025 | FY 2024 | FY 2023 |
|--------------------------------------|----------|----------|----------|
| Authorised share capital (₹ Cr) | 15.00 | 15.00 | 0.0025 |
| Paid-up Equity (₹ Cr) | 11.02 | 10.12 | 0.0025 |
| Reserves & Surplus (₹ Cr) | 1,413.06 | 787.49 | (0.014) |
| Revenue from Operations (₹ Cr) | 2,109.14 | 1,341.92 | (0.014) |
| Profit After Tax (₹ Cr) | 257.92 | 64.52 | (0.0012) |
| EPS (₹) | 122.23 | 31.89 | (0.00) |
| Net Asset Value per Equity Share (₹) | 645.96 | 394.23 | (44.48) |

Emerald Haven Development Limited was incorporated on 9th July 2008 as a Public Limited Company under the Companies Act, 1956, at RoC – Chennai, bearing CIN – U45200TN2008PLC068511. The Company is engaged in business of real estate development. The financial information derived from last three years audited financial statements of the Company is given below:

| Particulars | FY 2025 | FY 2024 | FY 2023 |
|--------------------------------------|---------|---------|---------|
| Authorised share capital (₹ Cr) | 60.00 | 60.00 | 60.00 |
| Paid-up Equity (₹ Cr) | 57.19 | 57.19 | 57.19 |
| Reserves & Surplus (₹ Cr) | 8.53 | 14.88 | 12.18 |
| Revenue from Operations (₹ Cr) | 1.69 | 149.29 | 16.95 |
| Profit After Tax (₹ Cr) | (6.35) | 2.70 | (25.10) |
| EPS (₹) | (1.11) | 0.47 | (4.39) |
| Net Asset Value per Equity Share (₹) | 11.49 | 12.60 | 12.13 |

Veeveys Charities Foundation was incorporated on 20th August 2021 as a Private Limited Company (Not for Profit Limited by Guarantee) under the Companies Act 2013, at RoC – Chennai, bearing CIN – U80903TN2021NPL145610. The Company is engaged in providing financial assistance and relief to the needy and poor, irrespective of caste, community, or creed, through donations, stipends, interest-free loans, and other support for education, health, and livelihood; to establish and maintain educational institutions, promote learning and research by instituting prizes and scholarships. The financial information derived from last three years audited financial statements of the Company is given below:

| Particulars | FY 2025 | FY 2024 | FY 2023 |
|--|---------|---------|---------|
| Authorised share capital (₹ Cr)* | - | - | - |
| Paid-up Equity (₹ Cr)* | - | - | - |
| Reserves & Surplus / General Fund (₹ Cr) | 28.96 | 21.87 | 19.18 |
| Revenue from Operations / Donations, received (₹ Cr) | 14.73 | 10.42 | 7.88 |
| Profit After Tax/ Surplus/(Deficit) (₹ Cr) | 7.73 | 2.00 | (1.33) |
| EPS (₹) | - | - | - |
| Net Asset Value per Equity Share (₹) | - | - | - |

* Not applicable, as the Company is limited by guarantee and comprises only members.

TVS Organics Private Limited was incorporated on 27th June 2013 as a Private Limited Company under the Companies Act 1956, at RoC – Chennai, bearing CIN – U15492TN2013PTC091874. The Company is engaged in business of processing, farming, manufacturing, distributorship, agency, broker, factors, stockiest, importer and otherwise deal in all kinds of organic and inorganic foods products and drinking products, mineral water, soft drinks, aerated mineral water, fruit drinks, artificial flavoured drinks, condensed milk and drinking products of all kinds and other consumable provision of every description for human consumption. The financial information derived from last three years audited financial statements of the Company is given below:

| Particulars | FY 2025 | FY 2024 | FY 2023 |
|--------------------------------------|---------|---------|---------|
| Authorised share capital (₹ Cr) | 0.01 | 0.01 | 0.01 |
| Paid-up Equity (₹ Cr) | 0.01 | 0.01 | 0.01 |
| Reserves & Surplus (₹ Cr) | 0.31 | 0.27 | 0.24 |
| Revenue from Operations (₹ Cr) | 4.03 | 3.41 | 3.77 |
| Profit After Tax (₹ Cr) | 0.05 | 0.02 | 0.07 |
| EPS (₹) | 46.80 | 21.30 | 71.40 |
| Net Asset Value per Equity Share (₹) | 320 | 280 | 250 |

TVS Cheema Scholarship Foundation was incorporated on 12th December 2023 as a Private Limited Company (Section 8) under the Companies Act, 2013, at RoC – Chennai, bearing CIN – U88900TN2023NPL165888. The Company is engaged in business of providing educational assistance to the needy and deserving candidates for pursuing higher education in the form of grant, pay or scholarship, stipends, allowances either in cash or in kind, interest-free loans and other forms of assistance and also to develop, establish, promote and facilitate the improvement of educational, social, cultural, economic and medical relief and advancement of any other charitable and developmental objects of general public utility and community. The financial information derived from last three years audited financial statements of the Company is given below:

| Particulars | FY 2025 | FY 2024 | FY 2023* |
|---|---------|---------|----------|
| Authorised share capital (₹ Cr) | 0.01 | 0.01 | - |
| Paid-up Equity (₹ Cr) | 0.01 | 0.01 | - |
| Reserves & Surplus / General Fund (₹ Cr) | 38.97 | (0.001) | - |
| Revenue from Operations / Donations, Grants, Contributions (₹ Cr) | 40.00 | - | - |
| Profit After Tax/ Surplus/(Deficit) (₹ Cr) | 38.97 | (0.001) | - |
| EPS (₹) | - | - | - |
| Net Asset Value per Equity Share (₹) | - | - | - |

* Since the Company is incorporated only on 12th December 2023 there are no corresponding figures for FY 2023.

q. Internal Risk Factors : Risks Relating to the Company's Business

a. Risks relating to the Company's Market-share:

The domestic and international automotive market is highly competitive. The Company faces competition from automotive manufacturers in the market in which it operates and in future could face competition and challenges from outside of automotive industry as well. Further, the continuous deregulation and liberalisation of the industries in India could lead to increased competition from domestic and international automotive manufacturers in the Company's domestic market, which may have a material adverse effect on the Company's business, financial condition and results of operations. While the company has a monopoly in the mopeds category in India, there has not been a significant increase in demand and sales in this category. Further, Scooters, commuter motorcycles and other products of the Company could face intense competition with aggressive pricing strategies adopted by competitors coupled with higher advertising and marketing spend – making it challenging to maintain and grow market share. Multiple new companies are entering into electric two-wheelers business. These new entrants may have adverse impact on company's market-share and profitability. There can be no assurance that the Company will be able to implement its future strategies in a way that will mitigate the effects of increased competition on the Indian automotive industry.

b. Risks relating to disruption in our supply chain:

The Company relies on third parties for sourcing of raw materials, parts and components used in the manufacturing of Company's products. The Company is exposed to reliance on smaller

enterprises where the risk of insolvency is greater. The Company's ability to procure quality supplies in a cost-effective and timely manner or at all is subject to various factors, some of which are not within its control.

Furthermore, there is a risk that the supplier's manufacturing capacity does not meet, or exceeds sales demand, thereby compromising business performance and without any near - term remedy given the time and investments required for any change. While the Company manages its supply chain as part of its supplier management process, any significant hindrance related to its supply chain, shortages of essential raw materials, utilities or manpower in the future could affect the Company's results of operations in an adverse manner.

Deterioration in demand of our products and lack of access to sufficient financial arrangements for company's supply chain could impair the timely availability of components to us. In addition, if one or more of the other manufacturers were to become insolvent, this would have an adverse impact on the supply chains and may further adversely affect the Company's results of operations. The company is also exposed to supply chain risks relating to precious metals like Rhodium, Palladium and Platinum, which are critical to produce the Company's products. Any disruption in the supply of the same could disrupt production of the company's vehicles. While

...continued from previous page

o. Cyber Risk:

The Company is increasingly reliant on digital technologies and interconnected systems for its operations, including manufacturing, supply chain management, customer engagement, and financial transactions. This dependence exposes the Company to cyber threats such as data breaches, ransomware attacks, phishing, and other forms of cyber intrusion. A successful cyber attack could lead to unauthorised access to sensitive business information, disruption of operations, reputational damage, and financial loss. Additionally, as regulatory frameworks around data protection and cyber security evolve, non-compliance could result in penalties and legal liabilities. While the Company has implemented cyber security measures and continues to invest in strengthening its digital infrastructure, these measures may not be sufficient to prevent all cyber incidents. The increasing sophistication of cyber threats poses a persistent risk to the Company's business continuity and stakeholder trust.

p. Unaudited Financial Results

The Information Memorandum includes unaudited standalone and consolidated financial results for the nine months ended December 31, 2025. As the unaudited financial results prepared by the Company have been subject only to a limited review and as described in Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the ICAI. Any reliance by the investors on such limited review financial information for the nine months ended December 31, 2025, should, accordingly, be limited. Any financial results published in the future may not be consistent with past performance. Accordingly, the investors should rely on their independent examination of our financial position and results of operations, and should not place undue reliance on, or base their investment decision solely on the financial information included in this Information Document.

r. Outstanding litigations and defaults of the transferee entity, promoters, directors or any of the group companies:

There is no transferee entity, pursuant to the Scheme. The details of the outstanding litigations and defaults of the Company, Promoters, Directors or any of the group companies, are available in the Information Memorandum in the section titled 'Outstanding Litigations'. The Information Memorandum is uploaded on website of the Company at www.tvsmotor.com.

s. Regulatory Action, if any - disciplinary action taken by SEBI or Stock Exchanges against the Promoters in last 5 financial years;

NIL.

t. Brief details of outstanding criminal proceedings against the Promoters:

Nil

u. Particulars of high, low and average prices of the shares of the listed transferor entity during the preceding three years:

The Part II of the Scheme deals with issue of Preference Shares by way of bonus. Therefore, there is no listed transferor entity involved. Nevertheless, below are the details of high, low and average prices of EQUITY shares of the Company in preceding three years:

| NSE | | | |
|---------|-------------|------------|----------------------|
| Period | High (in ₹) | Low (in ₹) | Average Price (in ₹) |
| FY 2025 | 2,958.00 | 1,873.00 | 2,432.01 |
| FY 2024 | 2,313.45 | 1,073.00 | 1,614.87 |
| FY 2023 | 1,176.90 | 589.05 | 944.24 |

| BSE | | | |
|---------|-------------|------------|----------------------|
| Period | High (in ₹) | Low (in ₹) | Average Price (in ₹) |
| FY 2025 | 2,958.15 | 1,873.05 | 2,431.85 |
| FY 2024 | 2,313.90 | 1,075.00 | 1,614.87 |
| FY 2023 | 1,177.00 | 589.10 | 944.35 |

v. Any material development after the date of the balance sheet:

Other than as disclosed elsewhere in the Information Memorandum or the audited financial statements since April 01, 2025 till the date of filing this advertisement, there have been no event/ development or change having implications on the financials/credit quality (e.g., any material regulatory proceedings against the Company/ Promoter/ Directors, litigations resulting in material liabilities, corporate restructuring event etc.) which may affect the Issue or the investor's decision to continue to invest in NCRPS. The Information Memorandum is available on the website of the Company at www.tvsmotor.com.

w. Such other information as may be specified by the Board from time to time:

For further details on issue of NCRPS by the Company pursuant to the Scheme, please refer to Information Memorandum available on the website of the Company at www.tvsmotor.com.

Capitalized terms not defined herein shall have the meaning as prescribed in the Information Memorandum.

For and on behalf of TVS Motor Company Limited
SD/
K S Srinivasan
Company Secretary and Compliance Officer

Date : 13.02.2026

Place : Chennai

| IndiaShelter Home Loans | | | | इंडिया शेल्टर फाइनेंस कार्पोरेशन लिमिटेड | अचल सम्पत्ति की बिक्री के लिए बिन्नी सूचना |
|--|--|---|--|---|--|
| पंजी. कार्यालय : प्लॉट - 15, छात्र तल, सेक्टर-44, इंदीरानगर एरिया, मुकुलम, हरियाणा-122002 | | | | | |
| <p>वित्तीय आसितयों का प्रतिभूतिकरण और पुनर्निर्माण तथा प्रतिभूति हित प्रवर्तन अधिनियम, 2002 (इसमें आगे "अधिनियम" कहा गया है) के साथ पठित प्रतिभूति हित (प्रवर्तन) नियमावली, 2002 (इसमें आगे "नियमावली" कही गयी है) के नियम 8(6) के तहत अचल आसितयों की बिक्री हेतु नीलामी बिक्री सूचना। एतद्वारा सर्व साधारण को और विशेष रूप से कर्जदार(री), सह-कर्जदार(री) अथवा उनके कानूनी वारिस/सौ प्रतिनिधियों को सूचना दी जाती है कि इंडिया शेल्टर फाइनेंस कार्पोरेशन लिमिटेड (इसमें आगे प्रत्याभूत लेनदार कही गई है) के पास बंधक/प्रभारित निम्नवर्णित अचल सम्पत्ति/या, जिनका कब्जा प्रतिभूत लेनदार, पंजीकृत कार्यालय पता : छात्र तल, प्लॉट नंबर 15, इंदीरानगर एरिया, सेक्टर-44, गुरुग्राम-122003 के प्राधिकृत अधिकारी द्वारा लिया जा चुका है, नीचे वर्णित कर्जदारों, सह-कर्जदारों अथवा गारंटर्स से बकाया राशि की वसूली के लिए नीचे वर्णित तिथि को "जैसी है जहां है", जैसी है जो है" तथा "जो भी है वहां है" आधार पर बेची जाएंगी। यह बिक्री प्राधिकृत अधिकारी द्वारा नीचे वर्णित स्थान पर की जाएगी।</p> | | | | | |
| ऋण खाता नंबर/ एपी नंबर और कर्जदार(री) /सह- कर्जदार(री) / गारंटर(री) का नाम | घात 13(2) के तहत मांग सूचना की तिथि और राशि | कब्जा की तिथि और प्रकार भौतिक कब्जा 27-11-2025 | सुरक्षित मूल्य | सम्पत्ति के निरूपण की तिथि एवं समय 05-03-2026 (निरूपण का समय : पूर्वा 10.00 बजे से अप 05.00 बजे तक) | |
| HL20RNLONS000005082951 /AP-10196827 श्रीमती सखी पती मनोी कुमार रंगा, और श्री मनोी कुमार रंगा पुत्र नन्दर लाल | 11-04-2025 ₹ 9,28,147/- (रुपये नौ लाख अठ्ठासठ हजार एक सौ सौतालीस मात्र) बोली बंद राशि 10,00,00/- | कुल कब्जा 11-04-2025 तक ₹ 9,28,147/- (रुपये नौ लाख अठ्ठासठ हजार एक सौ सौतालीस मात्र) | ₹ 5,10,000/- (रुपये पांच लाख दस हजार मात्र) बरोबर राशि जमा (ईएमवी) ₹ 51,000/- (रुपये इक्यावन हजार मात्र) | ईएमवी जमा की अंतिम तिथि 08-03-2026 नीलामी की तिथि एवं समय 07-03-2026 (नीलामी समय : पूर्वा 10.00 बजे से अप 05.00 बजे तक) | |
| <p>अचल सम्पत्ति/प्रतिभूत आसित का वर्णन : सम्पत्ति के नीचे और प्लॉट नंबर 62 ग्राम लोडिहवा तहसील फलोदी जोगपुर राजस्थान 342301, सम्पत्ति का क्षेत्रफल 1018 वर्ग फीट, चौहदरी - पूर्व : ग्राम रास्ता, पश्चिम - नंदरलाल का कब्जा, उत्तर - डवारी लाल का कब्जा, दक्षिण - प्रेम पंथ कलन का कब्जा।</p> <p>ईएमवी जमा करने का स्थान तथा नीलामी का स्थान : प्लॉट नंबर 287.7 तल, आचार्य नगर, फलोदी, जोगपुर, राजस्थान 342301, राजस्थान।</p> <p>मुद्रातल की तिथि :- सभी मुद्रातल इंडिया शेल्टर फाइनेंस कार्पोरेशन लिमिटेड के पास में डिमांड ड्राफ्ट/आउटरीट्रीफ्ट/पर्सनैल चेक द्वारा किया जाएगा।</p> | | | | | |
| <p>बिक्री के विस्तृत नियम एवं शर्तों के लिए सुरक्षित लेनदार वेबसाइट www.indiashelther.in देखें या प्राधिकृत अधिकारी से सम्पर्क करें</p> <p>वास्ते इंडिया शेल्टर फाइनेंस कार्पोरेशन लिमिटेड</p> | | | | | |
| तिथि : 13-02-2026 स्थान : राजस्थान | | | | | |

अचल सम्पत्ति/प्रतिभूत आसित का वर्णन : सम्पत्ति के सभी बंधक एवं बंधक : पता नंबर 62 ग्राम लोडिया तराईवा कलानी जोगपुर राजस्थान 342301, सम्पत्ति का क्षेत्रफल 1018 वर्ग फीट, चौहद्दी - पूर्व : आम रास्ता, पश्चिम - भंवरताल का मकान, उत्तर - झररी लाल का मकान, दक्षिण - प्रेम एवं कमल का मकान

ईएमवी जमा करने का स्थान तथा नीलामी का स्थान : प्लॉट नंबर 287 मु. तल, आसत नगर, कलानी, जोगपुर, राजस्थान 342301, राजस्थान
भुगतान की तिथि :- सभी भुगतान इंडिया शेल्टर फाइनेंस कॉर्पोरेशन लिमिटेड के पास में डिमांड ड्राफ्ट /आरटीजीएस/एनईफ्केटी द्वारा किया जाएगा।

बिन्नी के विस्तृत नियम एवं शर्तों के लिए सुरक्षित लेनदार वेबसाइट www.indiashelter.in देखें या प्राधिकृत अधिकारी से सम्पर्क करें

तिथि : 13-02-2026 स्थान : राजस्थान वास्ते इंडिया शेल्टर फाइनेंस कार्पोरेशन लिमिटेड

बैंक ऑफ इंडिया
Bank of India

BOI

आंचलिक कार्यालय: बैंक ऑफ इंडिया, प्रथम तल, अवस्थी कॉम्प्लेक्स, डीएम चौराहा के पास, हरदोई-241001 (उ.प्र.), फ़ोन: 05852-297603

अचल सम्पत्तियों की बिन्नी के लिए बिन्नी सूचना, परिशिष्ट-4-ए, नियम 8 के तहत अनंतिम (6)

यह ई-नीलामी बिन्नी सूचना वित्तीय परिसम्पत्तियों की प्रतिभूतिकरण एवम पुनर्गठन तथा प्रतिभूति हित का प्रवर्तन (सरफेसी) अधिनियम, 2002 नियम 8 (6) और 9(1) के अधीन बैंक के पास बंधक अचल सम्पत्ति है। यह नोटिस सार्वजनिक रूप से जनता और विशेष रूप से उधारकर्ता (कर्जाओ) और गारंटर (गारंटरों) को सूचित किया जाता है कि बैंक ऑफ इण्डिया के प्राधिकृत अधिकारी ने हमारी कक्षा के साथ निम्नलिखित ऋण खातों में वित्तीय परिसम्पत्तियों की प्रतिभूतिकरण एवम पुनर्गठन तथा प्रतिभूति हित हेतु निम्नलिखित सम्पत्ति भौतिक कब्जा इस बैंक देयों के वसूली हेतु "जैसा है, जहां है," आधार पर तथा "जैसा है, जो है," के आधार पर विक्रय की जायेगी।

ईएमवी / दस्तावेज जमा करने की अंतिम तिथि दिनांक 24.03.2026 को सायं 04:00 बजे तक

ई-नीलामी की तिथि एवं समय 25.03.2026, प्रातः 11:00 बजे से सायं 05:00 बजे तक

| क्रम सं० | खातेदार/जमानतकर्ता का नाम एवं पता बकाया राशि | अचल सम्पत्तियों का विवरण एवं कब्जा की स्थिति | निर्धारित आरक्षित मूल्य/अग्रिम धनराशि (रु.) |
|--|---|--|---|
| शाखा पलिया (कलां), प्रबंधक, मोबाईल: 9795755998 | | | |
| 1. | मेसरस दिलीप ओंठे केयर एंड सेयर पार्स (प्रोप्राइटरशिप), पता: भीर रोड, नौगांव, पलिया, जिला खीरी (रूपी)। श्री बलराम पुत्र श्री बुद्ध (प्रोप्राइटर/ बंधककर्ता), पता: 263, नौगमा, लोकनपुरवा, त्रिलोकपुर, पलिया, जिला खीरी (रूपी)। श्री आनंद विक्रम पुत्र श्री हरि किशोर (जमानतकर्ता), पता: 544ए, मंडंगी - 2, मङ्गड़ा, तहसील पलिया, जिला खीरी (रूपी)। बकाया राशि 5,31,103.63 + अतिरिक्त ब्याज और अन्य शुल्क प्रभावी। | संपत्ति गाढा नं. 1389 का भाग, ग्राम त्रिलोकपुर, परगना निवासन, तहसील पलिया, जिला खीरी (उ.प्र.), मालिक श्री बलराम पुत्र श्री बुद्ध, जिसका क्षेत्रफल 809.665 वर्ग मीटर है, चौहद्दी: पूर्व में विक्रेता श्री श्री आनंद विक्रम पुत्र श्री हरि किशोर (जमानतकर्ता), पता: 544ए, मंडंगी - 2, मङ्गड़ा, तहसील पलिया, जिला खीरी (रूपी)। कृषि भूमि, पश्चिम में चक मार्ग, उत्तर में रामाधार की कृषि भूमि, दक्षिण में शहोहन की कृषि भूमि है। कब्जा प्रकार: सांकेतिक कब्जा। | रु. 12,75,000/- रु. 1,27,500/- |
| शाखा शाहजहांपुर, वरिष्ठ प्रबंधक, मोबाईल: 9955999143 | | | |
| 2. | श्रीमती सीमा गुप्ता पत्नी श्री रवीन्द्र गुप्ता, 178, जिया-खेल, कोतवाली, शाहजहांपुर 242001 (रूपी)। श्री अनुज अग्रवाल पुत्र श्री रवीन्द्र गुप्ता, 178, जिया-खेल, कोतवाली, शाहजहांपुर 242001 (उ.प्र.)। श्रीमती रिकल अग्रवाल पत्नी श्री अनुज अग्रवाल, 178, जिया-खेल, कोतवाली, शाहजहांपुर 242001 (रूपी)। श्री रवीन्द्र गुप्ता पुत्र श्री राम औतार गुप्ता, 178, जिया-खेल, कोतवाली, शाहजहांपुर 242001 (उ.प्र.)। बकाया राशि 1,84,35,623.26 + अतिरिक्त ब्याज और अन्य शुल्क प्रभावी। | मोहल्ला जिया-खेल, तहसील सदर, जिला शाहजहांपुर (रूपी) में स्थित संपत्ति का सांख्यिक बंधक भाग, मालिक श्रीमती सीमा गुप्ता पत्नी श्री रवींद्र गुप्ता और श्रीमती रिकल अग्रवाल पत्नी श्री अनुज अग्रवाल, जिसका क्षेत्रफल 388.10 वर्ग मीटर है। चौहद्दी: पूर्व: नेशनल सीडस कॉर्पोरेशन का गोदाम, पश्चिम: 13 फीट चौड़ा रास्ता, उत्तर: सुवेली अग्रवाल का प्लॉट, दक्षिण: दिमल कुमार गुप्ता का मकान। कब्जा प्रकार: भौतिक कब्जा। | रु. 78,00,000/- रु. 7,80,000/- |
| शाखा संडीला, वरिष्ठ प्रबंधक, मोबाईल: 9044834863 | | | |
| 3. | मेसरस आदर्श मिनी राइस मिल (प्रोप्राइटरशिप), पता: मोहल्ला - मानस नगर, गढौरा रोड, संडीला, जिला - हरदोई (उ.प्र.)। श्रीमती सोनी देवी पत्नी श्री रामेंद्र कुमार (प्रोप्राइटर), पता: मोहल्ला - मानस नगर, गढौरा रोड, संडीला, जिला - हरदोई (उ.प्र.)। बकाया राशि 12,47,382.27 + अतिरिक्त ब्याज और अन्य शुल्क प्रभावी। | सम्पत्ति का सांख्यिक बंधक, मकान नंबर 636, वार्ड नंबर 5, मोहल्ला -महतवाना, नगर पालिका परिषद के अंदर, तहसील - संडीला, जिला -हरदोई (उ.प्र.) में स्थित है, जिसका क्षेत्रफल 116.17 वर्ग मीटर जोकि श्रीमती सोनी देवी पत्नी रामेंद्र कुमार के नाम पर पंजीकृत है। चौहद्दी: पूर्व: रास्ता 30 फिट, पश्चिम: मोहम्मद नबीस का प्लॉट, उत्तर: श्री रामेंद्र का प्लॉट, दक्षिण: मिसेज राजना का प्लॉट। कब्जा प्रकार: सांकेतिक कब्जा। | रु. 21,00,000/- रु. 2,10,000/- |
| शाखा पिहानी, वरिष्ठ प्रबंधक, मोबाईल: 8864996710 | | | |
| 4. | मेसरस जमील सीमेंट स्टोर (प्रोप्राइटरशिप), पता: हरदोई - पिहानी रोड, मोहल्ला कोटकलां, एटी एंड पीओ पिहानी - 241406, जिला - हरदोई (उ.प्र.)। मोहम्मद जमील पुत्र मोहम्मद सफी (प्रोप्राइटर), पता: मोहल्ला मुगैदखानी, एटी एंड पीओ पिहानी - 241406, जिला - हरदोई (उ.प्र.)। बकाया राशि 24,67,609.70 + अतिरिक्त ब्याज और अन्य शुल्क प्रभावी। | सम्पत्ति का सांख्यिक बंधक, दुकान नंबर 7 (कवर्ड एरिया 48.51 वर्ग मीटर) और दो मंजिला मकान नंबर 7ए, (भूतल पर कवर्ड एरिया 18.85 वर्ग मीटर और प्रथम तल पर कवर्ड एरिया 67.36 वर्ग मीटर) है, मोहल्ला मुगैदखानी, टाउन पिहानी (नगर पालिका के अंदर), परगना पंढरवा, तहसील - शाहावाद, जिला - हरदोई, रूपी - 241406 में 84.20 वर्ग मीटर है जोकि मोहम्मद जमील पुत्र मोहम्मद सफी के नाम पर स्थित है। चौहद्दी: पूर्व: जाहिद की पत्नी का घर, पश्चिम: गली फिर मोहम्मद हबीब का घर, उत्तर: रोड, दक्षिण: जिला बेगम का प्लॉट। कब्जा प्रकार: सांकेतिक कब्जा। | रु. 38,22,000/- रु. 3,82,200/- |
| शाखा हरदोई, मुख्य प्रबंधक, मोबाईल: 8439436264 | | | |
| 5. | मैसरस त्रिवेदी एण्टरप्राइजेज, प्रोप: श्री देवेंद्र नाथ त्रिवेदी पुत्र श्री योगेंद्र नाथ त्रिवेदी, पता: प्लॉट नं. 457क और 457ख का हिस्सा, गांव - बहलोली (बहार नगर पालिका), बहलोली - सरेयां रोड, परगना बांगर, तहसील - सदर, जिला - हरदोई (उ.प्र.) 241001 जोकि श्री देवेंद्र नाथ त्रिवेदी पुत्र योगेंद्र नाथ त्रिवेदी के नाम पर स्थित है, जिसका कुल क्षेत्रफल 960.08 वर्ग मीटर है। चौहद्दी: पूर्व: श्रीमती नीरजा त्रिवेदी की जमीन, पश्चिम: बहलोली - सरेयां रोड, उत्तर: राम चंद्र का घर, दक्षिण: श्रीमती नीरजा त्रिवेदी की जमीन। कब्जा प्रकार: सांकेतिक कब्जा। | प्लॉट नंबर 457क और 457ख का भाग, गांव - बहलोली (बहार नगर पालिका), बहलोली - सरेयां रोड, परगना बांगर, तहसील - सदर, जिला - हरदोई (उ.प्र.) 241001 जोकि श्री देवेंद्र नाथ त्रिवेदी पुत्र योगेंद्र नाथ त्रिवेदी के नाम पर स्थित है, जिसका कुल क्षेत्रफल 960.08 वर्ग मीटर है। चौहद्दी: पूर्व: श्रीमती नीरजा त्रिवेदी की जमीन, पश्चिम: बहलोली - सरेयां रोड, उत्तर: राम चंद्र का घर, दक्षिण: श्रीमती नीरजा त्रिवेदी की जमीन। कब्जा प्रकार: सांकेतिक कब्जा। | रु. 46,57,000/- रु. 4,65,700/- |

| क्र. सं० | खातेदार/जमानतकर्ता का नाम एवं पता बकाया राशि | अचल सम्पत्तियों का विवरण एवं कब्जा की स्थिति | निर्धारित आरक्षित मूल्य/अग्रिम धनराशि (रु.) |
|--|---|--|---|
| शाखा पलिया (कलां), प्रबंधक, मोबाईल: 9795755998 | | | |
| 1. | मेसरस दिलीप ओंठे केयर एंड सेयर पार्स (प्रोप्राइटरशिप), पता: भीर रोड, नौगांव, पलिया, जिला खीरी (रूपी)। श्री बलराम पुत्र श्री बुद्ध (प्रोप्राइटर/ बंधककर्ता), पता: 263, नौगमा, लोकनपुरवा, त्रिलोकपुर, पलिया, जिला खीरी (रूपी)। श्री आनंद विक्रम पुत्र श्री हरि किशोर (जमानतकर्ता), पता: 544ए, मंडंगी - 2, मङ्गड़ा, तहसील पलिया, जिला खीरी (रूपी)। बकाया राशि 5,31,103.63 + अतिरिक्त ब्याज और अन्य शुल्क प्रभावी। | संपत्ति गाढा नं. 1389 का भाग, ग्राम त्रिलोकपुर, परगना निवासन, तहसील पलिया, जिला खीरी (उ.प्र.), मालिक श्री बलराम पुत्र श्री बुद्ध, जिसका क्षेत्रफल 809.665 वर्ग मीटर है, चौहद्दी: पूर्व में विक्रेता श्री श्री आनंद विक्रम पुत्र श्री हरि किशोर (जमानतकर्ता), पता: 544ए, मंडंगी - 2, मङ्गड़ा, तहसील पलिया, जिला खीरी (रूपी)। कृषि भूमि, पश्चिम में चक मार्ग, उत्तर में रामाधार की कृषि भूमि, दक्षिण में शहोहन की कृषि भूमि है। कब्जा प्रकार: सांकेतिक कब्जा। | रु. 12,75,000/- रु. 1,27,500/- |
| शाखा शाहजहांपुर, वरिष्ठ प्रबंधक, मोबाईल: 9955999143 | | | |
| 2. | श्रीमती सीमा गुप्ता पत्नी श्री रवीन्द्र गुप्ता, 178, जिया-खेल, कोतवाली, शाहजहांपुर 242001 (रूपी)। श्री अनुज अग्रवाल पुत्र श्री रवीन्द्र गुप्ता, 178, जिया-खेल, कोतवाली, शाहजहांपुर 242001 (उ.प्र.)। श्रीमती रिकल अग्रवाल पत्नी श्री अनुज अग्रवाल, 178, जिया-खेल, कोतवाली, शाहजहांपुर 242001 (रूपी)। श्री रवीन्द्र गुप्ता पुत्र श्री राम औतार गुप्ता, 178, जिया-खेल, कोतवाली, शाहजहांपुर 242001 (उ.प्र.)। बकाया राशि 1,84,35,623.26 + अतिरिक्त ब्याज और अन्य शुल्क प्रभावी। | मोहल्ला जिया-खेल, तहसील सदर, जिला शाहजहांपुर (रूपी) में स्थित संपत्ति का सांख्यिक बंधक भाग, मालिक श्रीमती सीमा गुप्ता पत्नी श्री रवींद्र गुप्ता और श्रीमती रिकल अग्रवाल पत्नी श्री अनुज अग्रवाल, जिसका क्षेत्रफल 388.10 वर्ग मीटर है। चौहद्दी: पूर्व: नेशनल सीडस कॉर्पोरेशन का गोदाम, पश्चिम: 13 फीट चौड़ा रास्ता, उत्तर: सुवेली अग्रवाल का प्लॉट, दक्षिण: दिमल कुमार गुप्ता का मकान। कब्जा प्रकार: भौतिक कब्जा। | रु. 78,00,000/- रु. 7,80,000/- |
| शाखा संडीला, वरिष्ठ प्रबंधक, मोबाईल: 9044834863 | | | |
| 3. | मेसरस आदर्श मिनी राइस मिल (प्रोप्राइटरशिप), पता: मोहल्ला - मानस नगर, गढौरा रोड, संडीला, जिला - हरदोई (उ.प्र.)। श्रीमती सोनी देवी पत्नी श्री रामेंद्र कुमार (प्रोप्राइटर), पता: मोहल्ला - मानस नगर, गढौरा रोड, संडीला, जिला - हरदोई (उ.प्र.)। बकाया राशि 12,47,382.27 + अतिरिक्त ब्याज और अन्य शुल्क प्रभावी। | सम्पत्ति का सांख्यिक बंधक, मकान नंबर 636, वार्ड नंबर 5, मोहल्ला -महतवाना, नगर पालिका परिषद के अंदर, तहसील - संडीला, जिला -हरदोई (उ.प्र.) में स्थित है, जिसका क्षेत्रफल 116.17 वर्ग मीटर जोकि श्रीमती सोनी देवी पत्नी रामेंद्र कुमार के नाम पर पंजीकृत है। चौहद्दी: पूर्व: रास्ता 30 फिट, पश्चिम: मोहम्मद नबीस का प्लॉट, उत्तर: श्री रामेंद्र का प्लॉट, दक्षिण: मिसेज राजना का प्लॉट। कब्जा प्रकार: सांकेतिक कब्जा। | रु. 21,00,000/- रु. 2,10,000/- |
| शाखा पिहानी, वरिष्ठ प्रबंधक, मोबाईल: 8864996710 | | | |
| 4. | मेसरस जमील सीमेंट स्टोर (प्रोप्राइटरशिप), पता: हरदोई - पिहानी रोड, मोहल्ला कोटकलां, एटी एंड पीओ पिहानी - 241406, जिला - हरदोई (उ.प्र.)। मोहम्मद जमील पुत्र मोहम्मद सफी (प्रोप्राइटर), पता: मोहल्ला मुगैदखानी, एटी एंड पीओ पिहानी - 241406, जिला - हरदोई (उ.प्र.)। बकाया राशि 24,67,609.70 + अतिरिक्त ब्याज और अन्य शुल्क प्रभावी। | सम्पत्ति का सांख्यिक बंधक, दुकान नंबर 7 (कवर्ड एरिया 48.51 वर्ग मीटर) और दो मंजिला मकान नंबर 7ए, (भूतल पर कवर्ड एरिया 18.85 वर्ग मीटर और प्रथम तल पर कवर्ड एरिया 67.36 वर्ग मीटर) है, मोहल्ला मुगैदखानी, टाउन पिहानी (नगर पालिका के अंदर), परगना पंढरवा, तहसील - शाहावाद, जिला - हरदोई, रूपी - 241406 में 84.20 वर्ग मीटर है जोकि मोहम्मद जमील पुत्र मोहम्मद सफी के नाम पर स्थित है। चौहद्दी: पूर्व: जाहिद की पत्नी का घर, पश्चिम: गली फिर मोहम्मद हबीब का घर, उत्तर: रोड, दक्षिण: जिला बेगम का प्लॉट। कब्जा प्रकार: सांकेतिक कब्जा। | रु. 38,22,000/- रु. 3,82,200/- |
| शाखा हरदोई, मुख्य प्रबंधक, मोबाईल: 8439436264 | | | |
| 5. | मैसरस त्रिवेदी एण्टरप्राइजेज, प्रोप: श्री देवेंद्र नाथ त्रिवेदी पुत्र श्री योगेंद्र नाथ त्रिवेदी, पता: प्लॉट नं. 457क और 457ख का हिस्सा, गांव - बहलोली (बहार नगर पालिका), बहलोली - सरेयां रोड, परगना बांगर, तहसील - सदर, जिला - हरदोई (उ.प्र.) 241001। 1) श्री देवेंद्र नाथ त्रिवेदी पुत्र योगेंद्र नाथ त्रिवेदी (प्रोप्राइटर और बंधककर्ता), पता: मोहल्ला आजाद नगर, हरदोई - 241001 (उ.प्र.)। 2) श्रीमती शाशिली त्रिवेदी पत्नी श्री देवेंद्र नाथ त्रिवेदी (जमानतकर्ता), पता: मोहल्ला आजाद नगर, हरदोई - 241001 (उ.प्र.)। बकाया राशि 17,75,054.28 + अतिरिक्त ब्याज और अन्य शुल्क प्रभावी। | प्लॉट नंबर 457क और 457ख का भाग, गांव - बहलोली (बहार नगर पालिका), बहलोली - सरेयां रोड, परगना बांगर, तहसील - सदर, जिला - हरदोई (उ.प्र.) 241001 जोकि श्री देवेंद्र नाथ त्रिवेदी पुत्र योगेंद्र नाथ त्रिवेदी के नाम पर स्थित है, जिसका कुल क्षेत्रफल 960.08 वर्ग मीटर है। चौहद्दी: पूर्व: श्रीमती नीरजा त्रिवेदी की जमीन, पश्चिम: बहलोली - सरेयां रोड, उत्तर: राम चंद्र का घर, दक्षिण: श्रीमती नीरजा त्रिवेदी की जमीन। कब्जा प्रकार: सांकेतिक कब्जा। | रु. 46,57,000/- रु. 4,65,700/- |

नियम एवं शर्तें: बिन्नी के विस्तृत नियम एवं शर्तों के लिए, कृपया सुरक्षित क्रैडिट कार्ड के वेब पोर्टल पर दिए गए लिंक को देखें i.e. <https://www.bankofindia.co.in>, <https://baanknet.com> अधिक जानकारी के लिए सन्बन्धित एजीएम / मुख्य प्रबंधक / शाखा प्रबंधक को ऊपर दी गई शाखाओं व उनके फोन नम्बर पर सम्पर्क करें। उपर्युक्त ऋणी / जमानतकर्ता / बंधककर्ता को नोटिस दी जाती है कि वे ई-नीलामी की तिथि से पूर्व अपना कुल बकाया ब्याज व अन्य खर्च सहित जमा कर दें इसमें असफल होने पर उक्त सम्पत्ति की नीलामी कर दी जायेगी तथा बकाया राशि यदि कोई हो तो ब्याज व लागत सहित वसूल की जायेगी। इसे नियम 6(2) एवं 8(6) सिम्फोरीटी इन्स्ट्रेट (इनफोर्समेंट) नियम 2002 के तहत बंधककर्ता / गारंटर को नोटिस समझा जाए, उसके वर्णित ऋण के सम्बंध में उपरोक्त दिनांक को ई-नीलामी है।

दिनांक 13.02.2026 स्थान: हरदोई प्राधिकृत अधिकारी, बैंक ऑफ इंडिया

अल्केमिस्ट एसेट रीकस्ट्रक्चर कॉम्पनी लिमिटेड
सीआईएन नं. **U74999DL2002PLC117052**
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सार्वजनिक सूचना
(वित्तीय परिसंपत्तियों के प्रतिभूतिकरण और पुनर्निर्माण और सुरक्षा हित अधिनियम, 2002 की धारा 13(2) के तहत)
इसके द्वारा यह सूचना दी जाती है कि अल्केमिस्ट एसेट रीकस्ट्रक्चर कंप्नी लिमिटेड (सुरक्षित लेनदार / आर्क), ने 30-09-2025 के ऋण असाइनमेंट के तहत एसबीएफसी फाइनेंस लिमिटेड से नीचे उल्लिखित ऋण खातों का अधिग्रहण किया है, और संबंधित उधारकर्ता(ओं) को सस्केनी अधिनियम, 2002 की धारा 13(2) के तहत मांग नोटिस(ओं) को जारी किया है सह-उधारकर्ता(ओं) / गारंटर(ओं) से अनुरोध किया जाता है कि वे उक्त नोटिस(ओं) की प्राप्ति की तारीख से 80 (साठ) दिनों के भीतर सुरक्षित ऋणदाता के प्रति अपनी देयदारियों का पूर्ण निवेदन करें। निर्धारित अवधि के भीतर उक्त बकाया राशि चुकाने में विफलता की स्थिति में, सुरक्षित ऋणदाता बिना किसी अतिरिक्त सूचना के, सुरक्षित परिसंपत्तियों पर कब्जा लेने सहित अधिनियम की धारा 13(4) के तहत सभी या किसी भी अधिकार का प्रयोग करने का हकदार होगा।
उधारकर्ताओं/ खातों का विवरण

| क्र. सं. | ऋण खाता सं. | उधारकर्ता(ओं)/ सह-उधारकर्ता(ओं) / गारंटर(ओं) का नाम) | देय राशि रु. | 13(2) नोटिस की तिथि | सुरक्षित आसित का विवरण | देय तिथि |
|----------|-------------|--|--------------|---------------------|---|----------|
| 1 | PR01058648 | पच्पू ट्रेडिंगकंपनी पच्पू सिंह सीमा देवी | 8,36,298 | 16.01.2028 | सम्पत्ति का वह समस्त भाग एवं आंश जोकि समस्त भूगुनितियन खादी संघी आईसी संख्या 318C1691U78A, क्षेत्रफल 88 वर्ग गज भूभाग नं 916, पुरानी झीलवा, नामवाली के पास, मुक्ताबा, बगुलनगर, जगन्नाथी 135001 पंजीकृत बिन्नी निवेश संख्या 7406 बीटीसी 15.11.2017 द्वारा स्वामित्व सीमाएं: पूर्व - हरपलन सिंह का मकान, पश्चिम - मार्ग, उत्तर - मरिचर कुमार का मकान, दक्षि | |